

Schedule 1- By-Law (2020)-20551 – 2021 Operating Budget

<b>Revenue</b>	2020 Approved Budget	<b>2021 Requested Budget</b>	2021 Budget Change	2021 Budget Change
Taxation	(\$262,792,184)	<b>(\$274,321,936)</b>	(\$11,529,752)	4.4%
User Fees & Service Charges	(\$107,999,284)	<b>(\$111,360,151)</b>	(\$3,360,867)	3.1%
Product Sales	(\$2,664,400)	<b>(\$2,964,400)</b>	(\$300,000)	11.3%
Licenses & Permits	(\$4,183,400)	<b>(\$4,295,800)</b>	(\$112,400)	2.7%
Interest & Penalties	(\$7,896,784)	<b>(\$8,022,544)</b>	(\$125,760)	1.6%
External Recoveries	(\$11,079,873)	<b>(\$10,882,103)</b>	\$197,770	(1.8%)
Grants	(\$26,524,515)	<b>(\$30,352,613)</b>	(\$3,828,098)	14.4%
Reserve Transfers From	(\$23,191,050)	<b>(\$21,050,505)</b>	\$2,140,545	(9.2%)
<b>Total Revenue</b>	<b>(\$446,331,490)</b>	<b>(\$463,250,052)</b>	<b>(\$16,918,562)</b>	<b>3.8%</b>
<b>Expenditures</b>	2020 Approved Budget	<b>2021 Requested Budget</b>	2021 Budget Change	2021 Budget Change
Salary, Wage & Benefits	\$218,657,764	<b>\$226,361,054</b>	\$7,703,290	3.5%
Purchased Goods	\$35,550,219	<b>\$34,630,882</b>	(\$919,337)	(2.6%)
Purchased Services	\$42,897,464	<b>\$43,193,574</b>	\$296,110	0.7%
Long Term Debt Charges	\$16,390,485	<b>\$15,507,064</b>	(\$883,421)	(5.4%)
Government Transfers	\$22,695,957	<b>\$22,346,098</b>	(\$349,859)	(1.5%)
Other Transfers	\$10,594,261	<b>\$13,303,002</b>	\$2,708,741	25.6%
Financial Expenses	\$3,146,950	<b>\$3,291,750</b>	\$144,800	4.6%
Internal Charges and Transfers to	\$96,398,390	<b>\$104,616,628</b>	\$8,218,238	8.5%
<b>Total Expenditures</b>	<b>\$446,331,490</b>	<b>\$463,250,052</b>	<b>\$16,918,562</b>	<b>3.8%</b>