



## **Minutes of Guelph City Council**

**November 17, 2020**

**9:00 a.m.**

**Remote meeting live streamed  
on [guelph.ca/live](https://guelph.ca/live)**

**Council:**

Mayor C. Guthrie  
Councillor P. Alit  
Councillor B. Bell  
Councillor C. Billings  
Councillor L. Caron  
Councillor C. Downer  
Councillor D. Gibson  
Councillor R. Goller  
Councillor J. Hofland  
Councillor M. Salisbury  
Councillor M. MacKinnon  
Councillor D. O'Rourke

**Absent:**

Councillor J. Gordon

**Staff:**

S. Stewart, Chief Administrative Officer  
C. Clack, Deputy Chief Administrative Officer, Public Services  
K. Dedman, Deputy Chief Administrative Officer,  
Infrastructure, Development and Enterprise Services  
T. Lee, Deputy Chief Administrative Officer, Corporate  
Services  
T. Baker, General Manager, Finance/City Treasurer  
K. Newland, Manager, Finance Client Services  
G. Clark, Manager, Financial Strategy, Long Term Planning  
S. Einwechter, General Manager, Information Technology  
D. Evans, General Manager, Culture, Tourism and Community  
Investment  
T. Gayman, General Manager, Engineering and  
Transportation Services/City Engineer

G. Matthews, Acting General Manager, Parks  
J. Rose, General Manager, Engineering Services  
J. Regan, General Manager, Business Development Enterprise  
A. Vilko, General Manager, Facilities and Energy  
Management  
S. O'Brien, General Manager, City Clerk's Office/City Clerk  
L. Cline, Council and Committee Coordinator  
D. Tremblay, Council and Committee Coordinator

Also Present: David Kingma, Director, Administrative Services, Wellington-Dufferin-Guelph Public Health  
Rob Cunnington, Manager Finance, Wellington-Dufferin-Guelph Public Health  
Dr. Nicola Mercer, Medical Officer of Health, Wellington-Dufferin-Guelph Public Health  
Steve Kraft, Chief Executive Officer, Guelph Public Library  
Michelle Karker, CEO, The Elliott Community  
David Kennedy, Secretary/Treasurer, Elliott Board of Trustees  
Bill Koonstra, Chair, Elliott Board of Trustees  
Shauna Calder, Manager, Finance, Social Services, County of Wellington  
Gordon Cobey, Chief of Police, Guelph Police Services  
Daryl Goetz, Deputy Chief-Operations and Administration, Guelph Police Services  
Lisa Pelton, Financial Services, Guelph Police Services

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## **Call to Order - 9:00 a.m.**

Mayor Guthrie called the meeting to order. (9:00 a.m.)

## **Opening Remarks**

Scott Stewart, Chief Administrative Officer, provided opening remarks regarding the 2021 City of Guelph Budget.

## **Budget Strategy Overview**

Tara Baker, General Manager, Finance/City Treasurer provided an overview of the 2021 key budget strategies.

## **Building Our Future**

## **Building Our Future - City**

Colleen Clack-Bush, Chief Administrative Officer, Public Services, provided a summary of the Building Our Future strategic pillar including measures of success, 2021 budget highlights and requests, capital programs of work and details of the Local Boards and Shared Services Operating budget summary.

## **Building Our Future - Local Boards and Agencies**

### **Wellington-Dufferin-Guelph Public Health**

Dr. Nicola Mercer, Medical Officer of Health, Wellington-Dufferin-Guelph Public Health, provided a summary of the 2021 Wellington-Dufferin-Guelph Public Health Budget. David Kingman, Director Administrative Services, provided a summary of the Public Health programs, agencies funded by Wellington-Dufferin-Guelph Public Health and 2021 Ministry funding and budget adjustments resulting from COVID-19.

### **Guelph Public Library**

Steve Kraft, Chief Executive Officer, provided an overview of the 2021 Guelph Public Library Budget including expense, revenue and details of the upcoming 2021 Library Master Plan and four year budget forecast.

### **The Elliott Community**

Michelle Karker, Chief Executive Officer, The Elliott Community, summarized the changes and impacts resulting from COVID-19. David Kennedy, Secretary Treasurer, Elliott Board of Trustees, summarized the 2021 long-term care budget and funding requests. Bill Koornstra, Chair, Elliott Board of Trustees, summarized past Elliott Community requests for increases in the long term care home funding.

### **County of Wellington Shared Social Services**

Shauna Calder, Manager of Finance, provided an overview of social services provided by the County of Wellington, 2021 Social Services County of Wellington Budget and detailed the 2021-2030 operating and capital budget forecast. She summarized the revenue and expenditures for Social Housing, Ontario Works and Children's Early Years programs.

### **Guelph Police Services**

Gordon Cobey, Chief of Police, summarized the 2021 Police Services Budget including details on community priorities and 2020 updates and organization accomplishments.

### **Break**

Council recessed at 11:42 a.m. and resumed at 11:48 a.m.

### **Working Together For Our Future**

#### **Working Together for Our Future**

Trevor Lee, Deputy Chief Administrative Officer, Corporate Services provided a summary of the Working Together For Our Future pillar including measures for success, capital programs of work and 2021 budget highlights and requests.

### **Break**

Council recessed at 12:32 p.m. and resumed at 1:02 p.m.

### **Navigating Our Future**

#### **Navigating Our Future - City**

Kealy Dedman, Chief Administrative Officer, Infrastructure, Development and Enterprise Services provided a summary of the Navigating our Future pillar including measures of success, 2021 operating and capital programs of work and 2021 budget highlights and requests.

### **Sustaining Our Future**

#### **Sustaining Our Future - City**

Kealy Dedman, Chief Administrative Officer, Infrastructure, Development and Enterprise Services provided a summary of the Sustaining our Future pillar including measures of success, 2021 operating and capital programs of work, 2021 budget highlights, proposed 2021 water, wastewater and storm water rates and 2021 budget requests.

#### **Sustaining Our Future - Grand River Conservation Authority**

Samantha Lawson, Chief Administrative Officer provided an overview of the Grand River Conservation Association programs and services, Sonja Radoja, Manager of Corporate Services, provided an overview of the 2021 draft budget including budget challenges.

## **Break**

Council recessed at 3:12 p.m. and resumed at 3:23 p.m.

## **Powering Our Future**

### **Powering Our Future**

Scott Stewart, Chief Administrative Officer detailed the Powering our Future pillar including measures of success, 2021 operating budget summary and 2021 budget highlights.

### **Powering Our Future - Downtown Guelph Business Association**

Marty Williams, Executive Director, provided a summary of the 2021 Downtown Business Association Budget.

## **Council Remarks and Final Questions**

Mayor Guthrie advised that he will be hosting a joint virtual townhall with Ward 4 Councillors on Thursday, November 19th at 7:00 p.m.

Councillors Gibson and Bell will be hosting a virtual townhall on Tuesday, November 24 from 7:00 to 8:30 p.m.

## **Closing Remarks**

Trevor Lee, Deputy Chief Administrative Officer, Corporate Services, provided closing remarks and highlighted the key dates for the 2021 City Budget.

## **2021 City of Guelph Budget**

Moved By Councillor Gibson

Seconded By Councillor Goller

That the following recommendations be referred to the December 1, 2020 City Council meeting:

1. That the 2021 operating budget be approved at a gross expenditure budget of \$463,387,040 with a property tax and payment-in-lieu of taxes levy requirement of \$267,774,464 or 3.52 per cent over the 2020 levy inclusive of the following:

- a. 2021 fees, rates and charges guide posted at including water and wastewater fees and services, stormwater fees,

building permit fees, parking fees, business license fees,  
and general user fees, and inclusive of:

- i. A stormwater base charge of \$6.40 per month equivalent residential unit or 10.3 per cent increase over 2020
  - ii. A water and wastewater basic service charge equivalent to 2020 rates
  - iii. A water volume charge of \$1.82 per cubic meter, or 2.80 per cent increase over 2020
  - iv. A wastewater volume charge of \$1.94 per cubic meter or 1.0 per cent increase over 2020
- b. City service budget requests totaling an increased net levy requirement of \$1,359,400 or 0.53 per cent and six new positions
  - c. local boards and shared services budget requirement, net of proportionate share of assessment growth, totaling an increased net levy requirement of \$3,077,043 or 1.20 per cent
  - d. total transfers to/from Reserve and Reserve Funds
2. That the Guelph General Hospital levy in the amount of \$750,000 be maintained for the second of six years as approved on December 3, 2019, resulting in no net levy change.
3. That the 2022–2024 operating budget forecast be received for information.
4. That the 2021 Capital Budget in the gross expenditure amount of \$263,170,406 and the required operating budget resulting from these projects totaling \$9,455,897 be approved inclusive of the following:
- a. funding transfers from capital reserve funds and other sources including partnerships and grants
  - b. planned use of \$101.1 million of debt as a financing strategy

5. That the 2022-2030 Capital Forecast in the gross amount of \$1,654,571,109, be received for information with the following implications:

- a. Operating budget net increase totaling \$27,221,403
- b. An unfunded City Building Reserve Fund position of \$42.4 million by 2030
- c. A debt forecast that fully leverages the City's available capacity in the nine-year period

6. That the Downtown Guelph Business Association budget with gross expenditures of \$698,780 and a total levy of \$660,000 be approved.

7. That all carbon credit revenues generated by the City be directed towards the 100RE Reserve Fund as a source of funding for the implementation of the 100RE strategy.

8. That further to the November 10, 2020 Transit Strategy and Operations Campus Workshop:

- a. That staff be directed to develop an affordable long-term Transit Strategy of not more than one per cent annual net levy increase inclusive of operating and capital funding and addresses COVID ridership and revenue loss impacts
- b. That staff be directed to renegotiate the Investing in Canada Infrastructure Program Transit Stream project priorities with the primary focus of electrification of Transit fleet and related infrastructure.
- c. That staff be directed to develop a comprehensive performance metric framework that considers the varying services and routes within Guelph Transit.

9. That staff be directed to develop options to address the City Building Reserve Fund projected deficit position and report back to Council in advance of the 2022-2031 Capital Budget and Forecast.

Voting in Favour: (12): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Billings, Councillor Caron, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (12 to 0)

## **Adjournment**

Moved By Councillor Allt

Seconded By Councillor Caron

That the meeting be adjourned. (4:17 p.m.)

Voting in Favour: (12): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Billings, Councillor Caron, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (12 to 0)

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Mayor Guthrie

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Stephen O'Brien - City Clerk