



## **Minutes of Guelph City Council**

**December 1, 2020**

**1:30 p.m.**

**Remote meeting live streamed  
on [guelph.ca/live](https://guelph.ca/live)**

**Council:**

Mayor C. Guthrie  
Councillor P. Allt  
Councillor B. Bell  
Councillor L. Caron  
Councillor C. Billings  
Councillor C. Downer  
Councillor D. Gibson  
Councillor R. Goller  
Councillor J. Gordon  
Councillor J. Hofland  
Councillor M. Salisbury  
Councillor M. MacKinnon  
Councillor D. O'Rourke

**Staff:**

S. Stewart, Chief Administrative Officer  
C. Clack, Deputy Chief Administrative Officer, Public Services  
K. Dedman, Deputy Chief Administrative Officer,  
Infrastructure, Development and Enterprise Services  
T. Lee, Deputy Chief Administrative Officer, Corporate  
Services  
T. Baker, General Manager, Finance/City Treasurer  
M. Ellis, General Manager, Human Resources  
K. Newland, Manager, Finance Client Services  
G. Clark, Manager, Financial Strategy, Long Term Planning  
R. Maeresera, Senior Corporate Analyst, Financial Planning  
S. O'Brien, General Manager, City Clerk's Office/City Clerk  
L. Cline, Council and Committee Coordinator  
D. Tremblay, Council and Committee Coordinator

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**2. Call to Order - 1:30 p.m.**

Mayor Guthrie called the meeting to order. (1:31 p.m.)

**3. Disclosure of Pecuniary Interest and General Nature Thereof**

There were no disclosures.

**4. Authority to move into closed meeting**

Moved By Councillor Salisbury

Seconded By Councillor Downer

That the Council of the City of Guelph now hold a meeting that is closed to the public, pursuant to Section 239(2)(d) of the Municipal Act relating to labour relations or employee negotiations.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

The following items were considered:

**4.1 Disclosure of Pecuniary Interest and General Nature Thereof**

**4.2 2021 Non-union Employee Compensation Increase - 2020-203**

**5. Open Meeting - 2:00 p.m.**

Mayor Guthrie called the meeting to order. (2:08 p.m.)

**5.1 Closed Meeting Summary**

Mayor Guthrie spoke regarding the matters discussed in closed session and identified the following:

**Disclosure of Pecuniary Interest and General Nature Thereof**

There were no disclosures.

**2021 Non-union Employee Compensation Increase**

The Mayor advised that information was received and Council will report on this matter as part of the next item.

## **5.5 Disclosure of Pecuniary Interest and General Nature Thereof**

Councillor Allt declared a conflict of interest with respect to the Mayor's Task Force items as he is a Board Member of Stonehenge who may be a recipient of city funds either directly or indirectly.

## **6. Special Resolution**

### **6.1 2021 Non-Union Employee Compensation Increase - 2020-203**

Moved By Councillor Gibson

Seconded By Councillor MacKinnon

That all proposed salary and wage increases for non-union, management exempt staff, including Mayor and Council, as proposed for 2021 be frozen resulting in a 0% increase and a reduction of \$831,800 to the 2021 budget.

Voting in Favour: (8): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (5): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, and Councillor Hofland

Carried (8 to 5)

## **7. Budget Impacts per Ontario Regulations 284-09 and Budget Public Sector Accounting Standards Reconciliation - 2020-204**

Moved By Councillor O'Rourke

Seconded By Councillor Gibson

That the Budget Impacts per Ontario Regulation 284/09 and Budget - Public Sector Accounting Standards Reconciliation be approved.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

## **8. Presentation**

Tara Baker, General Manager, Finance/City Treasurer, provided a summary of 2021 Proposed City of Guelph Budget.

**9. 2021 City of Guelph Budget, 2020-212**

**Main Motion**

Moved By Councillor Hofland

Seconded By Councillor Goller

1. That the 2021 operating budget be approved at a gross expenditure budget of \$462,418,252 with a property tax and payment-in-lieu of taxes levy requirement of \$266,841,476 or 3.29 per cent over the 2020 levy inclusive of the following:

- a. 2021 fees, rates and charges guide posted at including water and wastewater fees and services, stormwater fees, building permit fees, parking fees, business license fees, and general user fees, and inclusive of:
  - i. A stormwater base charge of \$6.40 per month equivalent residential unit or 10.3 per cent increase over 2020
  - ii. A water and wastewater basic service charge equivalent to 2020 rates
  - iii. A water volume charge of \$1.82 per cubic meter, or 2.80 per cent increase over 2020
  - iv. A wastewater volume charge of \$1.94 per cubic meter or 1.0 per cent increase over 2020
- b. City service budget requests totaling an increased net levy requirement of \$1,474,700 or 0.58 per cent and seven new positions
- c. local boards and shared services budget requirement, net of proportionate share of assessment growth, totaling an increased net levy requirement of \$3,640,264 or 1.42 per cent
- d. total transfers to/from Reserve and Reserve Funds
- e. a one-time transfer of \$465,300 to The Elliott, restricted for the purpose of compensation parity increases for nursing and personal support positions.

2. That the Guelph General Hospital levy in the amount of \$750,000 be maintained for the second of six years as approved on December 3, 2019,

resulting in no net levy change.

3. That the 2022–2024 operating budget forecast be received for information.

4. That the 2021 Capital Budget in the gross expenditure amount of \$263,170,406 and the required operating budget resulting from these projects totaling \$9,455,897 be approved inclusive of the following:

2. funding transfers from capital reserve funds and other sources including partnerships and grants

3. planned use of \$101.1 million of debt as a financing strategy

5. That the 2022-2030 Capital Forecast in the gross amount of \$1,654,571,109, be received for information with the following implications:

a. Operating budget net increase totaling \$27,221,403

b. An unfunded City Building Reserve Fund position of \$42.4 million by 2030

c. A debt forecast that fully leverages the City's available capacity in the nine-year period

6. That the Downtown Guelph Business Association budget with gross expenditures of \$698,780 and a total levy of \$660,000 be approved.

7. That all carbon credit revenues generated by the City be directed towards the 100RE Reserve Fund as a source of funding for the implementation of the 100RE strategy.

8. That further to the November 10, 2020 Transit Strategy and Operations Campus Workshop:

d. That staff be directed to develop an affordable long-term Transit Strategy of not more than one per cent annual net levy increase inclusive of operating and capital funding and addresses COVID ridership and revenue loss impacts

e. That staff be directed to renegotiate the Investing in Canada Infrastructure Program Transit Stream project priorities with the primary focus of electrification of Transit fleet and related infrastructure.

- f. That staff be directed to develop a comprehensive performance metric framework that considers the varying services and routes within Guelph Transit.
9. That staff be directed to develop options to address the City Building Reserve Fund projected deficit position and report back to Council in advance of the 2022-2031 Capital Budget and Forecast.

**First Amendment**

Moved By Councillor Salisbury  
Seconded By Councillor Gibson

That staff be directed to undertake detail design, planning and consultation for the bicycle skills facility in 2021 and for construction to be completed no later than 2023.

**Amendment to First Amendment**

Moved By Councillor Salisbury  
Seconded By Councillor Gibson

That staff be directed to undertake detail design, planning and consultation for the bicycle skills facility in 2021 **in the amount of \$100,000** and for construction to be completed no later than 2023

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

**First Amendment**

Moved By Councillor Salisbury  
Seconded By Councillor Gibson

That staff be directed to undertake detail design, planning and consultation for the bicycle skills facility in 2021 in the amount of \$100,000 and for construction to be completed no later than 2023.

Voting in Favour: (9): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, and Councillor Salisbury

Voting Against: (4): Councillor Billings, Councillor Hofland, Councillor MacKinnon, and Councillor O'Rourke

Carried (9 to 4)

**Second Amendment**

Moved By Councillor Downer

Seconded By Councillor Goller

1. That the Guelph Neighbourhood Support Coalition be granted of \$170,000 one-time funding for community emergency support and anti-racism, equity and inclusion programs
2. That the \$170,000 one-time funding for the Guelph Neighbourhood Support Coalition come from the Tax Rate Operating Contingency Reserve.

**Amendment to Second Amendment**

Moved By Councillor Gibson

Seconded By Councillor MacKinnon

1. That the Guelph Neighbourhood Support Coalition be granted of **\$100,000** in one-time funding .
2. That the **\$100,000** one-time funding for the Guelph Neighbourhood Support Coalition come from the Tax Rate Operating Contingency Reserve.

Voting in Favour: (5): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, and Councillor O'Rourke

Voting Against: (8): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor MacKinnon

Defeated (5 to 8)

**Second Amendment**

Moved By Councillor Downer

Seconded By Councillor Goller

1. That the Guelph Neighbourhood Support Coalition be granted of \$170,000 one-time funding for community emergency support and anti-racism, equity and inclusion programs
2. That the \$170,000 one-time funding for the Guelph Neighbourhood Support Coalition come from the Tax Rate Operating Contingency Reserve.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Third Amendment**

Moved By Councillor Downer

Seconded By Councillor Allt

That staff be directed to adjust the 2021 allocation funding of \$300,000 from the GMHI dividend through the Community Investment Strategy to focus on the Emergency and Resiliency Funding streams, to permit funding to Community Benefit organizations that are struggling to recover from the impacts of COVID-19

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Fourth Amendment**

Moved By Councillor Gibson

Seconded By Councillor Goller

That a one-time transfer of \$305,000 from the tax operating contingency reserve to the 2021 operating budget be completed in order to increase the youth and disability subsidy for youth nonprofit facility rentals by 25% in 2021.

Voting in Favour: (6): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, and Councillor O'Rourke

Voting Against: (7): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor MacKinnon

Defeated (6 to 7)

Council recessed at 4:10 p.m. and resumed at 4:18 p.m.

**Fifth Amendment**

Moved By Councillor Goller

Seconded By Councillor Downer

That an allocation of no more than \$150,000 from the Affordable Housing Reserve, be approved towards contract staffing to develop and implement an Affordable Housing Financial Incentive Program pending the outcome of the discussions with the County of Wellington.

Voting in Favour: (12): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Voting Against: (1): Councillor MacKinnon

Carried (12 to 1)

**Sixth Amendment**

Moved By Councillor Goller

Seconded By Councillor O'Rourke

That an amount up to \$25,000 be allocated from the Tax Operating Contingency Reserve to fund the investigation and preparation of property tax deferral program options, to be brought back to Council for consideration as part of 2021 property tax policy decisions.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

**Seventh Amendment**

That staff be directed to use the upcoming 2021 Audit and Accountability funding from the Province of Ontario, along with funds up to \$300,000 from the Tax Operating Contingency Reserve, to initiate an internal service rationalization review for the Corporation of the City of Guelph.

**Amendment to the Seventh Amendment**

That staff be directed to use the upcoming 2021 Audit and Accountability funding from the Province of Ontario, along with funds up to \$300,000 from

the Tax Operating Contingency Reserve, to initiate **targeted service level reviews** for the Corporation of the City of Guelph.

Voting in Favour: (6): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Voting Against: (7): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor MacKinnon, and Councillor O'Rourke

Defeated (6 to 7)

### **Seventh Amendment**

That staff be directed to use the upcoming 2021 Audit and Accountability funding from the Province of Ontario, along with funds up to \$300,000 from the Tax Operating Contingency Reserve, to initiate an internal service rationalization review for the Corporation of the City of Guelph.

Voting in Favour: (7): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (6): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Carried (7 to 6)

Councillor Allt declared a conflict of interest as he is a Board member of Stonehenge an organization that receives funding from the City. Councillor Allt did not participate in discussion or vote on this item.

### **Eighth Amendment**

That the welcoming streets program funding in the amount of \$91,000 and the funding of \$61,200 for the continuation of the addictions court support worker be approved with one-time funding for the 2021 year through the tax operating contingency reserve.

### **Amendment to the Eighth Amendment**

That staff report back in Q3 2021 on the long-term potential and need for these programming opportunities.

Voting in Favour: (12): Mayor Guthrie, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (12 to 0)

It was requested that the causes be voted on separately.

**Clause 1 - Eighth Amendment**

That the welcoming streets program funding in the amount of \$91,000 with one-time funding for the 2021 year through the tax operating contingency reserve.

Voting in Favour: (12): Mayor Guthrie, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (12 to 0)

**Clause 2 - Eighth Amendment**

The funding of \$61,200 for the continuation of the addictions court support worker be approved with one-time funding for the 2021 year through the tax operating contingency reserve.

Voting in Favour: (10): Mayor Guthrie, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Salisbury, and Councillor MacKinnon

Voting Against: (2): Councillor Hofland, and Councillor O'Rourke

Carried (10 to 2)

**Nineth Amendment**

Moved By Councillor Billings

Seconded By Councillor Bell

That the 2021 budget increase of \$465,300 for the Elliott be treated as a one-time request and funded from the Tax Operating Contingency Reserve in 2021.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Tenth Amendment**

Moved By Councillor Billings

Seconded By Councillor O'Rourke

That the transfer to the 100RE reserve of \$500,000 be removed from the 2021 operating budget.

Councillor Hofland raised a point of order regarding comments being subjective.

### **Amendment to the Tenth Amendment**

Moved By Councillor O'Rourke

Seconded By Councillor Billings

That the transfer to the 100RE reserve of \$500,000 be removed from the 2021 operating budget and **that this amount be transferred from the Redevelopment Incentive Reserve Fund.**

Voting in Favour: (12): Mayor Guthrie, Councillor Allt, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (1): Councillor Bell

Carried (12 to 1)

### **Tenth Amendment**

Moved By Councillor Billings

Seconded By Councillor O'Rourke

That the transfer to the 100RE reserve of \$500,000 be removed from the 2021 operating budget and that this amount be transferred from the Redevelopment Incentive Reserve Fund.

Voting in Favour: (10): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (3): Councillor Allt, Councillor Caron, and Councillor Gordon

Carried (10 to 3)

Council recessed at 6:15 p.m. and resumed at 6:49 p.m.

**Eleventh Amendment**

Moved By Councillor Billings

Seconded By Councillor Gibson

That budget request 813 in the amount of \$115,300 for the new planner position be removed.

Voting in Favour: (6): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (7): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Goller, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Defeated (6 to 7)

**Twelfth Amendment**

Moved By Councillor Caron

Seconded By Councillor Gordon

That \$90,350 be added to the Mayor and Council budget for the hiring of a Constituency Assistant.

Voting in Favour: (4): Councillor Allt, Councillor Caron, Councillor Gordon, and Councillor Hofland

Voting Against: (9): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Defeated (4 to 9)

**Thirteenth Amendment**

Moved By Councillor Hofland

Seconded By Councillor Gibson

That the amount of \$150,000 for one-time funding to cover police records checks be allocated from the tax operating contingency reserve and the funding to the 2021 Police Services Budget.

### **First Amendment to the Thirteenth Amendment**

Moved By Councillor O'Rourke

Seconded By Councillor Hofland

That the amount **up to** \$150,000 for one-time funding to cover police records checks be allocated from the tax operating contingency reserve and the funding to the 2021 Police Services Budget.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Second Amendment to the Thirteenth Amendment**

Moved By Councillor Goller

Seconded By Councillor Bell

That the amount up to \$150,000 for one-time funding to cover **volunteer** police records checks be allocated from the tax operating contingency reserve and the funding to the 2021 Police Services Budget.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Thirteenth Amendment as Amended**

Moved By Councillor Hofland

Seconded By Councillor Gibson

That the amount up to \$150,000 for one-time funding to cover volunteer police records checks be allocated from the tax operating contingency reserve and the funding to the 2021 Police Services Budget.

Voting in Favour: (12): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Voting Against: (1): Councillor MacKinnon

#### **Fourteenth Amendment**

Moved By Councillor MacKinnon

Seconded By Councillor Gibson

1. That staff be directed to increase the hourly parking rate from \$2.25 to \$2.50 per hour and to increase the flat fee on Saturdays from \$2.00 to \$3.00 effective January 1, 2021, resulting in an anticipated additional \$144,023 in revenue in 2021. The rise in transient fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base. and
2. That staff be directed to increase the monthly permit fees to \$150.00 per month for all parkades and surface lots in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$215,880 in revenue in 2021. The rise in monthly permit fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base. and
3. That staff be directed to increase monthly street permits, all administrative fees and advertising fees by 2% in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$6,540 in revenue in 2021. The rise in street, administrative and advertising fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base.
4. That staff be directed to examine further opportunities to reduce the tax support to the parking operation and report to Council recommendations in advance of the 2022 budget deliberations.

#### **First Amendment to Fourteenth Amendment**

Moved By Councillor Goller

Seconded By Councillor Downer

That clause 2 be amended as follows:

2. That staff be directed to increase the monthly permit fees to \$150.00 per month for all parkades and an increase of **\$10 per month** for surface lots in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$215,880 in revenue in 2021. The rise in monthly permit fees will be offset with a reduction in the transfer from property

taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base.

Voting in Favour: (5): Councillor Allt, Councillor Bell, Councillor Billings, Councillor Downer, and Councillor Goller

Voting Against: (8): Mayor Guthrie, Councillor Caron, Councillor Gibson, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Defeated (5 to 8)

### **Second Amendment to the Fourteenth Amendment**

Moved By Councillor Gibson

Seconded By Councillor Bell

That clause 2 be amended as follows:

2. That staff be directed to increase the monthly permit fees by **5 percent** per month for all parkades and surface lots in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$215,880 in revenue in 2021. The rise in monthly permit fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base.

Voting in Favour: (5): Mayor Guthrie, Councillor Bell, Councillor Gibson, Councillor Goller, and Councillor MacKinnon

Voting Against: (8): Councillor Allt, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Defeated (5 to 8)

It was requested that the clauses be voted on separately.

### **Clause 1 - Fourteenth Amendment**

Moved By Councillor MacKinnon

Seconded By Councillor Gibson

That staff be directed to increase the hourly parking rate from \$2.25 to \$2.50 per hour and to increase the flat fee on Saturdays from \$2.00 to \$3.00 effective January 1, 2021, resulting in an anticipated additional \$144,023 in revenue in 2021. The rise in transient fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base

Voting in Favour: (7): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (6): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Carried (7 to 6)

### **Clause 2 - Fourteenth Amendment**

Moved By Councillor MacKinnon

Seconded By Councillor Gibson

That staff be directed to increase the monthly permit fees to \$150.00 per month for all parkades and surface lots in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$215,880 in revenue in 2021. The rise in monthly permit fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base

Voting in Favour: (2): Councillor Bell, and Councillor MacKinnon

Voting Against: (11): Mayor Guthrie, Councillor Allt, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Defeated (2 to 11)

### **Clause 3 - Fourteenth Amendment**

That staff be directed to increase monthly street permits, all administrative fees and advertising fees by 2% in the proposed 2021 budget effective January 1, 2021, resulting in an anticipated additional \$6,540 in revenue in 2021. The rise in street, administrative and advertising fees will be offset with a reduction in the transfer from property taxation supporting the Downtown Parking Master Plan financial model to move the parking operation off the tax base.

Voting in Favour: (7): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (6): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Carried (7 to 6)

#### **Clause 4 - Fourteenth Amendment**

Moved By Councillor MacKinnon

Seconded By Councillor Gibson

That staff be directed to examine further opportunities to reduce the tax support to the parking operation and report to Council recommendations in advance of the 2022 budget deliberations.

Voting in Favour: (11): Mayor Guthrie, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (2): Councillor Allt, and Councillor Hofland

Carried (11 to 2)

#### **Fifteenth Amendment**

Moved By Councillor O'Rourke

Seconded By Councillor Gibson

That \$1,500,000 be reallocated one-time, from a transfer to the Redevelopment Incentive Reserve Fund to a transfer to the City Building Reserve Fund, resulting in a 2023 start date and the shortening of the phase-in period of the now 18-year capital levy requirement of 0.39%, as approved for the Baker District Redevelopment project at the October 7, 2020 Baker District Project Update meeting.

Voting in Favour: (11): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Voting Against: (2): Councillor Gordon, and Councillor MacKinnon

Carried (11 to 2)

#### **Sixteenth Amendment**

Moved By Councillor Billings

Seconded By Councillor Bell

That the Guelph General Hospital levy in the amount of \$750,000 be paused for the year 2021 and the remaining five-year commitment be paid annually from 2022 to 2026.

Voting in Favour: (8): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (5): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, and Councillor Hofland

Carried (8 to 5)

### **Seventeenth Amendment**

Moved By Councillor Gibson

Seconded By Councillor O'Rourke

That staff be granted delegated authority to begin implementation of a financially net-positive plan for micro transit service to the Hanlon Creek Business Park, as well as other qualified routes in the city as identified by transit staff in January 2021.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **Eighteenth Amendment**

Moved By Councillor Billings

Seconded By Councillor Gibson

That the first-year phase-in of the Baker District (Library and Open Space) operating budget of \$525,000 included as an increase in transfer to the Tax Rate Operating Contingency Reserve be removed from the 2021 budget.

Voting in Favour: (6): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, and Councillor MacKinnon

Voting Against: (7): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Defeated (6 to 7)

### **Nineteenth Amendment**

Moved By Councillor Gibson

Seconded By Councillor Billings

That the first-year phase-in of the Baker District (Library and Open Space) operating budget of \$300,000 included as an increase in transfer to the tax rate operating contingency reserve be removed from the 2021 budget.

Voting in Favour: (7): Mayor Guthrie, Councillor Bell, Councillor Billings, Councillor Gibson, Councillor Goller, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (6): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Gordon, Councillor Hofland, and Councillor Salisbury

Carried (7 to 6)

### **Twentieth Amendment**

Moved By Councillor Salisbury

Seconded By Councillor Bell

That business licensing fees be reduced by 50%, or \$166,000 in 2021 as a one-time relief for all businesses within the City of Guelph.

That the reduction in revenue be offset by the use, one time, from the tax operations contingency reserve.

Voting in Favour: (11): Mayor Guthrie, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, and Councillor O'Rourke

Voting Against: (2): Councillor Allt, and Councillor MacKinnon

Carried (11 to 2)

### **Twenty-First Amendment**

Moved By Councillor Gibson

Seconded By Councillor Bell

That the recommended transfer to the Infrastructure Renewal Reserve Fund be reduced by \$1,211,000, equivalent to half of the 2021 anticipated contribution the long-term Infrastructure Renewal Strategy.

Voting in Favour: (4): Mayor Guthrie, Councillor Bell, Councillor Billings, and Councillor Gibson

Voting Against: (9): Councillor Allt, Councillor Caron, Councillor Downer, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Defeated (4 to 9)

Council recessed at 9:24 p.m. and resumed at 9:31 p.m.

### **Main Motion as Amended**

1. That the 2021 operating budget be approved at a gross expenditure budget of \$462,178,689 with a property tax and payment-in-lieu of taxes levy requirement of 265,092,613 or 2.55 per cent over the 2020 levy inclusive of the following:

- a. 2021 fees, rates and charges guide posted at including water and wastewater fees and services, stormwater fees, building permit fees, parking fees, business license fees, and general user fees, and inclusive of:
  - i. A stormwater base charge of \$6.40 per month equivalent residential unit or 10.3 per cent increase over 2020.
  - ii. water and wastewater basic service charge equivalent to 2020 rates.
  - iii. A water volume charge of \$1.82 per cubic meter, or 2.80 per cent increase over 2020.
  - iv. wastewater volume charge of \$1.94 per cubic meter or 1.0 per cent increase over 2020
- b. City service budget requests totaling an increased net levy requirement of \$1,474,700 or 0.58 per cent and seven new positions
- c. local boards and shared services budget requirement, net of proportionate share of assessment growth, totaling an increased net levy requirement of \$3,175,264 or 1.24 per cent
- d. total transfers to/from Reserve and Reserve Funds
- e. a one-time transfer of \$465,300 to The Elliott, from the Tax Rate Operating Contingency Reserve restricted for the purpose of compensation parity increases for nursing and personal support positions.

2. That the Guelph General Hospital levy in the amount of \$750,000 be paused for 2021 the second of six years as approved on December 3, 2019, resulting in a net levy decrease of 0.29 per cent.
3. That the 2022–2024 operating budget forecast be received for information.
4. That the 2021 Capital Budget in the gross expenditure amount of \$263,270,406 and the required operating budget resulting from these projects totaling \$9,455,897 be approved inclusive of the following:
  - a. funding transfers from capital reserve funds and other sources including partnerships and grants.
  - b. planned use of \$101.1 million of debt as a financing strategy.
5. That the 2022-2030 Capital Forecast in the gross amount of \$1,654,471,109, be received for information with the following implications:
  - a. Operating budget net increase totaling \$27,221,403
  - b. An unfunded City Building Reserve Fund position of \$42.4 million by 2030
  - c. A debt forecast that fully leverages the City's available capacity in the nine-year period
6. That the Downtown Guelph Business Association budget with gross expenditures of \$698,780 and a total levy of \$660,000 be approved.
7. That all carbon credit revenues generated by the City be directed towards the 100RE Reserve Fund as a source of funding for the implementation of the 100RE strategy.
8. That further to the November 10, 2020 Transit Strategy and Operations Campus Workshop:
  - a. That staff be directed to develop an affordable long-term Transit Strategy of not more than one per cent annual net levy increase inclusive of operating and capital funding and addresses COVID ridership and revenue loss impacts.
  - b. That staff be directed to renegotiate the Investing in Canada Infrastructure Program Transit Stream project priorities with the primary focus of electrification of Transit fleet and related infrastructure.

- c. That staff be directed to develop a comprehensive performance metric framework that considers the varying services and routes within Guelph Transit.

9. That staff be directed to develop options to address the City Building Reserve Fund projected deficit position and report back to Council in advance of the 2022-2031 Capital Budget and Forecast.

Voting in Favour: (10): Mayor Guthrie, Councillor Caron, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Voting Against: (3): Councillor Allt, Councillor Bell, and Councillor Billings

Carried (10 to 3)

### **New Motion**

Moved By Councillor Downer

Seconded By Councillor Goller

That staff be directed to consider city growth as part of the criteria for Community Benefit Agreements.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

### **New Motion**

Moved By Councillor Goller

Seconded By Councillor Downer

That staff be directed to work with the People Information Centre and Guelph Police Services to explore ways to:

- (a) target the subsidy of volunteer Police record checks; and
- (b) bring the cost and turn-around time of volunteer Police record checks in line with neighbouring municipalities.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

**New Motion**

Moved By Councillor O'Rourke

Seconded By Councillor Downer

That staff be directed to work with the leadership team at The Elliott to re-examine the agreement regarding that organization's capital needs for the long-term care portion of the operations and go forward implications and costing.

That this information be considered by Council before the 2022 budget.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

**11. By-laws**

Moved By Councillor Caron

Seconded By Councillor Hofland

That by-laws number (2020)-20546 to (2020)-20552, as amended are hereby passed.

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

**12. Mayor's Announcements**

Mayor Guthrie provided thanks to staff for their work on the 2021 Budget.

**13. Adjournment**

Moved By Councillor Gibson

Seconded By Councillor Billings

That the meeting be adjourned (9:43 p.m.)

Voting in Favour: (13): Mayor Guthrie, Councillor Allt, Councillor Bell, Councillor Caron, Councillor Billings, Councillor Downer, Councillor Gibson, Councillor Goller, Councillor Gordon, Councillor Hofland, Councillor Salisbury, Councillor MacKinnon, and Councillor O'Rourke

Carried (13 to 0)

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Mayor Guthrie

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Stephen O'Brien - City Clerk