## Attachment-1: 2020 Year-end operating surplus and deficit

2020 Tax supported operating surplus and deficit

Department	Annual Net Budget 2020 \$	Actual Net Variance for December 31, 2020 (Favourable) / Unfavourable (\$)	Forecasted Variance for December 31, 2020 (Favourable) / Unfavourable (\$)
Mayor and Council	1,161,350	(120,071)	(45,000)
Sub-total Mayor and Council	1,161,350	(120,071)	(45,000)
CAO Administration	701,605	(269,630)	(180,000)
Strategy, Innovation and Intergovernmental Services	1,006,540	(87,205)	(167,000)
Internal Audit	283,048	(98,277)	(93,100)
Corporate Communications	1,310,560	(116,415)	(156,000)
Smart Cities Office	0	0	0
Sub-total Office of the CAO	3,301,753	(571,527)	(596,100)
IDE Administration	223,310	(46,497)	(32,000)
Planning and Building Services	3,646,295	(201,060)	(139,200)
Facilities and Energy Management	6,130,347	(202,464)	(955,000)
Engineering and Transportation Services	3,313,669	(366,829)	(616,000)
Environmental Services	13,077,100	(1,694,525)	(1,710,000)
Economic Development and Tourism	1845,720	(316,993)	(422,000)
Sub-total Infrastructure Development and Enterprise	28,236,441	(2,828,368)	(3,874,200)
Public Services Administration	446,930	(30,940)	0
Parks	10,394,355	(2,182,740)	(507,000)
Culture and Recreation	10,195,248	1,324,745	1,362,000
Guelph Transit	20,829,310	3,814,405	5,489,600
Operations Fire Services	15,404,135 28,230,886	(340,587) (703,614)	(2,668,700) (121,500)

Department	Annual Net Budget 2020 \$	Actual Net Variance for December 31, 2020 (Favourable) / Unfavourable (\$)	Forecasted Variance for December 31, 2020 (Favourable) / Unfavourable (\$)
Guelph-Wellington Paramedic Services	6,959,295	457,292	500,000
Sub-total Public Services	92,460,159	2,338,561	4,104,400
Corporate Services Administration	329,680	(19,388)	(6,000)
Human Resources	2,962,885	(204,453)	(744,000)
Information Technology	3,438,870	171,422	15,500
City Clerk's Office	1,736,510	(69,155)	(80,000)
Finance	3,132,114	(387,524)	(504,000)
Legal, Realty and Court Services	1,559,830	557,516	194,000
Sub-total Corporate Services	13,159,889	48,418	(1,124,500)
Total City Departments	138,319,592	(1,132,987)	(1,535,400)
General Expenditures	8,763,706	233,977	(1,100,000)
General Revenues	(267,126,628)	(209,203)	1,781,000
COVID-19		2,799,686	4,497,100
Capital Financing	33,097,745	260,470	0
Total General and Capital Financing	(225,265,178)	3,084,930	5,178,100
Total City Departments, General and Capital Financing	(86,945,586)	1,951,943	3,642,700
Guelph Police Services	45,641,500	(417,996)	(719,000)
Guelph Public Library	9,622,212	(785,581)	(262,000)
The Elliott Community	1,580,457	0	0
Sub-total Local Boards	56,844,169	(1,203,577)	(981,000)
Wellington-Dufferin- Guelph Public Health	4,025,400	(123)	0
Social Services (County of Wellington)	22,884,317	(37,249)	0
Sub-total Shared Services	26,909,717	(37,372)	0
Grants	3,191,700	(38,700)	0

Department	Annual Net Budget 2020 \$	Actual Net Variance for December 31, 2020 (Favourable) /	Forecasted Variance for December 31, 2020 (Favourable) / Unfavourable (\$)
		Unfavourable (\$)	omavourable (\$)
Subtotal Local Boards, Shared Services and Grants	86,945,586	(1,279,649)	(981,000)
Total Tax Supported Budget	0	672,294	2,661,700

## 2020 Non-tax supported operating surplus and deficit

Department	Annual Gross Budget 2020 \$	Actual Net Variance for December 31, 2020 (Favourable) / Unfavourable ()	Forecasted Variance for December 31, 2020 (Favourable) / Unfavourable ()
Water Services	31,608,009	(63,791)	(1,073,000)
Wastewater Services	33,949,117	(965,693)	(1,916,000)
Ontario Building Code	3,591,200	203,544	510,000
Parking Services	6,337,502	1,415,067	2,388,000
Court Services	4,202,100	450,408	1,253,000
Stormwater Services	7,903,600	(764,305)	(215,000)
Total Non-tax Supported Budget	87,591,528	275,230	947,000