

Attachment-1: 2021 Year-end Operating Surplus and Deficit by Department

Department	Annual Net Budget 2021 \$	Variance for December 31, 2021 (Surplus) / Deficit \$
Mayor and Council	1,156,140	(145,338)
Sub-total Mayor and Council	1,156,140	(145,338)
CAO Administration	701,575	(122,621)
Strategy, Innovation and Intergovernmental Services	947,040	(30,097)
Internal Audit	276,858	(115,239)
Corporate Communications	1,318,320	(141,514)
Smart Cities Office	0	0
Sub-total Office of the CAO	3,243,793	(409,471)
IDE Administration	366,420	(26,644)
Planning and Building Services	3,769,713	(166,025)
Facilities and Energy Management	4,155,867	729,665
Engineering and Transportation Services	4,192,087	(107,424)
Environmental Services	13,561,805	(1,819,212)
Economic Development and Tourism	1,963,970	(167,283)
Sub-total Infrastructure Development and Enterprise	28,009,862	(1,556,923)
Public Services Administration	593,740	(53,485)
Parks	10,533,206	(693,432)
Culture and Recreation	10,799,738	1,166,598
Guelph Transit	19,739,740	6,531,826
Operations	18,335,584	(1,091,451)
Guelph-Wellington Paramedic Services	7,395,105	439,003
Fire Services	28,682,687	(242,378)
Sub-total Public Services	96,079,800	6,056,681
Corporate Services Administration	491,590	(22,123)
Human Resources	2,646,765	(3,264)
Information Technology	3,613,200	527,443
City Clerk's Office	1,790,070	(66,961)
Finance	3,046,014	(354,495)
Legal, Realty and Court Services	1,540,430	549,162
Sub-total Corporate Services	13,128,069	629,762
Total City Departments	141,617,664	4,574,711
General Expenditures	10,179,553	1,043,072
General Revenues	(276,236,017)	2,983,668
Capital Financing	33,083,030	(36,415)
Grants	1,541,700	135,300
Total General and Capital Financing	(231,431,734)	4,125,625

Department	Annual Net Budget 2021 \$	Variance for December 31, 2021 (Surplus) / Deficit \$
Total City Departments, General and Capital Financing	(89,814,070)	8,700,336
Guelph Police Services	51,429,050	(1,575,832)
Guelph Public Library	10,214,162	(660,262)
The Elliott Community	1,617,955	0
Wellington-Dufferin-Guelph Public Health	4,122,746	0
Social Services (County of Wellington)	22,430,158	(939,589)
Subtotal Local Boards and Shared Services	89,814,070	(3,175,683)
Total Tax Supported Budget	0	5,524,653
Department (Non-Tax Supported)	Annual Gross Budget 2021 \$	Variance for December 31, 2021 (Surplus) / Deficit \$
Water Services	30,297,592	(914,314)
Wastewater Services	34,039,732	(2,354,699)
Ontario Building Code	3,663,000	(604,718)
Parking Services	4,901,491	808,087
Court Services	4,052,000	67,686
Stormwater Services	8,927,300	(136,256)
Total Non-tax Supported Budget	85,881,115	(3,134,213)