

## Attachment-2: 2022 Year-end Operating Surplus and Deficit by Strategic Plan Pillar

	<b>2022 Approved Budget</b>	<b>Variance \$ to December 31, 2022 Surplus/ (Deficit)</b>	<b>Variance % to December 31, 2022 Surplus/ (Deficit)</b>
<b>Powering our future</b>			
CAO	1,256,603	205,412	16.3%
Infrastructure, Development & Enterprise	2,006,290	210,953	10.5%
Public Services	4,139,080	(248,614)	(6.0%)
Grants	1,191,700	14,700	1.2%
<b>Total Powering our future</b>	<b>8,593,673</b>	<b>182,451</b>	<b>2.1%</b>
<b>Sustaining our future</b>			
Infrastructure, Development & Enterprise	19,069,060	2,616,511	13.7%
Public Services	12,557,939	201,565	1.6%
Capital Financing	3,920,000		0.0%
Environmental Services		3,356,930	0.0%
OBC and Stormwater		179,690	0.0%
<b>Total Sustaining our future</b>	<b>35,546,999</b>	<b>6,354,696</b>	<b>17.9%</b>
<b>Navigating our future</b>			
Infrastructure, Development & Enterprise	2,197,825	111,073	5.1%
Public Services	22,212,045	325,529	6.0%
Parking		(1,263,753)	0.0%
<b>Total Navigating our future</b>	<b>24,409,870</b>	<b>(827,151)</b>	<b>(3.4%)</b>
<b>Working together for our future</b>			
Mayor & Council	1,179,290	148,908	12.6%
CAO	2,713,193	694,974	25.6%
Infrastructure, Development & Enterprise	395,160	44,995	11.4%
Public Services	626,370	(368,207)	(58.8%)
Corporate Services	13,962,644	77,119	0.6%
Shared Services		(600)	0.0%
General Expenses and Revenues	(277,740,138)	3,451,883	1.2%
Courts		111,172	0.0%
<b>Total Working together for our future</b>	<b>(258,863,481)</b>	<b>4,160,244</b>	<b>1.6%</b>
<b>Building our future</b>			
Infrastructure, Development & Enterprise	7,141,117	791,314	11.1%
Public Services	61,875,942	(766,300)	(1.2%)
Local Boards	67,223,106	2,473,761	3.7%
Shared Services	27,532,611	1,327,117	4.8%
Capital Financing	26,040,164	2,435	0.9%
Affordable Housing	500,000		0.0%
<b>Total Building our future</b>	<b>190,312,940</b>	<b>3,828,327</b>	<b>2.0%</b>
<b>Total City</b>	<b>0</b>	<b>13,698,567</b>	<b>2.8%</b>