Attachment-3 Service Enhancement and 100RE Reserve Funds

| Description | 2024 | 2025 | 2026 | 2027 |
|---|-----------|-----------|-----------|-----------|
| Recurring transfer | | | | |
| To fund existing reserve fund deficit | 709,200 | - | - | - |
| To fund future debt repayments for Council approved projects (Baker District)* | - | - | 711,700 | 2,007,100 |
| To fund capital projects | 5,214,600 | 6,324,900 | 6,539,300 | 6,200,500 |
| Total recurring transfer | 5,923,800 | 6,324,900 | 7,251,000 | 8,207,600 |
| Time limited transfer to phase in operating impacts for Baker Library and SECC | 2,101,780 | 3,515,880 | - | - |
| Total annual transfer | 8,025,580 | 9,840,780 | 7,251,000 | 8,207,600 |

Table 1 – Annual transfer to the Service Enhancement Reserve Fund (\$)

* The full debt repayment for Baker District debt funded from the Service Enhancement reserve fund is estimated to be \$3.5 million starting in 2028.

Table 2 – Projects funded from the Service Enhancement Reserve Fund (\$)

| Category | Project | 2024 | 2025 | 2026 | 2027 |
|-----------------------|-----------------------|--------|---------|---------|------|
| Active Transportation | BR0001 Edinburgh | 61,000 | 279,900 | - | - |
| Network including | Road Structure Rehab | | | | |
| Cycling Master Plan | (104) | | | | |
| Active Transportation | PN0060 Wyndham St | 26,200 | 77,800 | - | - |
| Network including | N Reconstruction - | | | | |
| Cycling Master Plan | Phase 1 - Carden to | | | | |
| | North of Cork | | | | |
| Active Transportation | PN0062 Wyndham St | - | 84,200 | 480,400 | - |
| Network including | N Reconstruction - | | | | |
| Cycling Master Plan | Phase 2 - St. Georges | | | | |
| | Sq to Woolwich | | | | |

| Category | Project | 2024 | 2025 | 2026 | 2027 |
|---|--|-----------|---------|---------|---------|
| Active Transportation Network including Cycling Master Plan | PN0083 Exhibition Area Reconstruction - Ph 2 - Exhibition St Reconstruction - London to Verney Tower and London St from Yorkshire to Exhibition | _ | - | 7,800 | 27,000 |
| Active Transportation Network including Cycling Master Plan | PN0142 Gordon St Widening - Lowes to Edinburgh | 540,100 | - | - | - |
| Active Transportation Network including Cycling Master Plan | PN0807 Wellington St Reconstruction - Gordon to Wyndham | 32,500 | 232,600 | - | - |
| Active Transportation Network including Cycling Master Plan | PN0850 Wyndham St S Reconstruction - Wellington to Carden | 6,500 | 54,400 | - | - |
| Active Transportation Network including Cycling Master Plan | PN0898 Eramosa Rd Reconstruction - Stevenson to Victoria | - | - | - | 60,100 |
| Active Transportation Network including Cycling Master Plan | RD0321 Active Transportation | 50,000 | 150,000 | 150,000 | 100,000 |
| Active Transportation Network including Cycling Master Plan | RD0330 Emma / Earl Pedestrian Bridge | 2,875,000 | 15,500 | 2,000 | 2,000 |
| Active Transportation Network including Cycling Master Plan | RD0377 Gordon Street Protected Bike Lanes - Waterloo to Edinburgh (ICIP-GUE-05) | - | - | - | 733,700 |
| Active Transportation Network including Cycling Master Plan | RD0379 College Ave protected bike lanes (ICIP-GUE-05) | 1,013,900 | - | - | - |

| Category | Project | 2024 | 2025 | 2026 | 2027 |
|---|---|---------|---------|---------|---------|
| Active Transportation Network including Cycling Master Plan | RD0382 Stone Rd W/Scottsdale Multi Use Path - Hanlon to Edinburgh, and Janefield to Stone | - | - | 194,000 | - |
| Active Transportation Network including Cycling Master Plan | RD0385 Cycling Master Plan Implementation | 250,000 | 350,000 | 350,000 | 500,000 |
| Active Transportation Network including Cycling Master Plan | RD0392 Sustainable Transportation Programs | - | 50,000 | 50,000 | 50,000 |
| Active Transportation Network including Cycling Master Plan | RD0450 Pedestrian Master Plan | 250,000 | - | - | - |
| Active Transportation Network including Cycling Master Plan | RD0463 Emerging Transportation - Electric Mirco-Mobility Strategy | 50,000 | 150,000 | 150,000 | 150,000 |
| Active Transportation Network including Cycling Master Plan | RD0469 Gordon Street Protected Bike Lanes - Waterloo to College, South Ring Rd to Edinburgh (ICIP-GUE- 05) | - | - | - | 10,100 |
| Active Transportation Network including Cycling Master Plan | TF0025 City Wide Permanent Traffic Data Collection New | 200,000 | 200,000 | 200,000 | 200,000 |
| Active Transportation Network including Cycling Master Plan | TF0032 Accessible Pedestrian Signals | - | 180,000 | 180,000 | 180,000 |
| City Facilities & Other Corporate Plans and Initiatives | GG0266 Corporate Project, Program and Portfolio Management | 100,000 | 100,000 | 125,000 | 125,000 |

| Category | Project | 2024 | 2025 | 2026 | 2027 |
|---|---|-----------|---------|---------|---------|
| City Facilities & Other Corporate Plans and Initiatives | GG0269 Accessibility Improvements | 500,000 | 200,000 | 200,000 | 200,000 |
| City Facilities & Other Corporate Plans and Initiatives | PL0078 Urban Design Guidelines | 82,500 | - | - | - |
| City Facilities & Other Corporate Plans and Initiatives | PN0862 Corporate Project Management Support | 150,000 | 150,000 | 150,000 | - |
| City Facilities & Other Corporate Plans and Initiatives | TF0035 Traffic Signal Pre-emption/Priority Implementation | 2,417,500 | - | - | - |
| City Facilities & Other Corporate Plans and Initiatives | WC0043 Solid Waste Management Masterplan Recommendations, Assessments, Studies and Policy Development | 127,000 | - | - | 96,000 |
| City Facilities & Other Corporate Plans and Initiatives | WC0044 Solid Waste Management Master Plan Environmental Programs Implementation & Subsidies | - | 191,000 | 39,000 | 191,000 |
| Guelph Trail Master Plan, Urban Forest Management Plan and Open Spaces | PK0121 Trails - Active Transportation Network | 25,000 | 125,000 | 520,000 | 490,000 |
| Guelph Trail Master Plan, Urban Forest Management Plan and Open Spaces | PK0125 City-wide - Trails Enhancements | 225,500 | 837,500 | 317,500 | 262,500 |

| Category | Project | 2024 | 2025 | 2026 | 2027 |
|------------------------------------|-------------------------|------------|-----------|-----------|-----------|
| Guelph Trail Master | PK0207 Park | 6,250 | 43,750 | 16,250 | 125,000 |
| Plan, Urban Forest | Intensification | | | | |
| Management Plan and | | | | | |
| Open Spaces | | | | | |
| Guelph Trail Master | PO0033 Recreation | 177,000 | 7,000 | 175,000 | 100,000 |
| Plan, Urban Forest | Trails Renewal - Active | | | | |
| Management Plan and Open Spaces | Transportation | | | | |
| Investment in Digital | GG0279 Engineering | 425,000 | | | |
| Services and Customer | Records Digitization | 425,000 | _ | _ | _ |
| Service | | | | | |
| Investment in Digital | IT0060 Enterprise | 159,500 | - | - | - |
| Services and Customer | Reporting and | | | | |
| Service | Dashboards | | | | |
| Investment in Digital | IT0061 Fibre Data | 191,000 | 146,000 | 146,000 | 583,000 |
| Services and Customer | Connection | | | | |
| Service | | | | | |
| Investment in Digital | IT0115 Customer | - | 250,000 | 1,110,000 | 750,000 |
| Services and Customer | Relationship | | | | |
| Service | Management system | | | | |
| Investment in Digital | IT0118 Cyber Security | 1,036,000 | 61,000 | - | 97,000 |
| Services and Customer | Program of Work | | | | |
| Service Transit Route Review | RD0465 TMP-Quality | | | 480,000 | |
| and other Service | Transit Network | - | - | 400,000 | - |
| Enhancements | Implementation | | | | |
| Transit Route Review | TC0043 Bus Shelter | 87,200 | 87,200 | 87,200 | 113,400 |
| and other Service | Purchase (ICIP-GUE- | | ., | ., | , |
| Enhancements | 06) | | | | |
| Transit Route Review | TC0072 Digital Signs | - | 348,900 | 348,900 | 348,900 |
| and other Service | (ICIP-GUE-06) | | | | |
| Enhancements | | | | | |
| Total | | 11,064,650 | 4,371,750 | 5,479,050 | 5,494,700 |

Table 3 – Annual transfer to the 100RE reserve fund (\$)

| Description | 2024 | 2025 | 2026 | 2027 |
|-----------------|-----------|-----------|-----------|------------|
| Annual transfer | 3,362,000 | 5,503,000 | 7,764,000 | 10,137,000 |

Table 4 – Projects funded from the 100RE reserve fund (\$)

| Project | 2024 | 2025 | 2026 | 2027 |
|-----------------------------------|-----------|-----------|------------|-----------|
| GG0261 100RE Initiatives | 1,150,000 | 1,150,000 | 1,150,000 | 1,150,000 |
| TC0064-011 Route | 399,900 | - | - | - |
| Review - Year 4 (ICIP- | | | | |
| GUE-01) | | | | |
| TC0064-012 Route | - | 1,020,000 | - | - |
| Review - Year 5 (ICIP- | | | | |
| GUE-01) | | | 022.200 | |
| TC0064-013 Route | - | - | 832,300 | - |
| Review - Year 6 (ICIP- GUE-01) | | | | |
| TC0064-014 Route | | | | 1,061,300 |
| Review - Year 7 (ICIP- | | _ | | 1,001,500 |
| GUE-01) | | | | |
| TC0070 Bus Electrification | 2,856,960 | 2,915,054 | 2,973,147 | 3,033,316 |
| - Replacement (ICIP-GUE- | | | | |
| 04) | | | | |
| TC0087 Guelph Transit | - | - | 10,404,000 | 1,102,100 |
| and Fleet Services - | | | | |
| Transit Facility (ICIP-GUE- | | | | |
| 03) | | | | |
| Total | 4,406,860 | 5,085,054 | 15,359,447 | 6,346,716 |

Table 5 - Projects funded from debt - recoverable from 100RE (\$)

| Project | 2024 | 2025 | 2026 | 2027 |
|---|------|------|------|------------|
| TC0087 Guelph Transit and Fleet Services - | - | - | - | 50,000,000 |
| Transit Facility (ICIP-GUE- 03) | | | | |
| Total | - | - | - | 50,000,000 |