

2024 Asset Management Plan

Corporate Asset Management, Engineering & Transportation Services

June 4, 2024

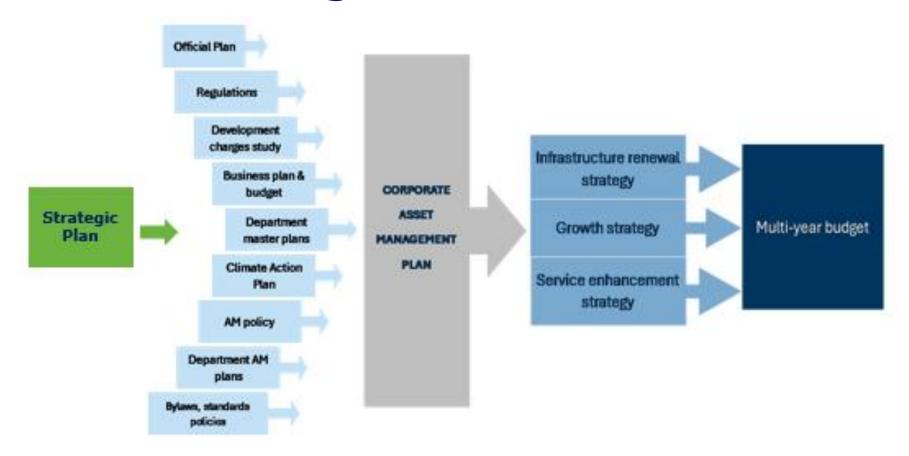


Agenda





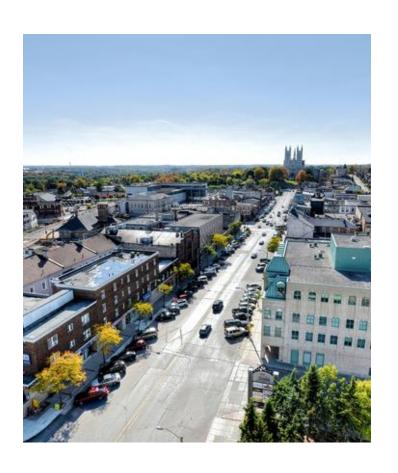
Asset Management Position



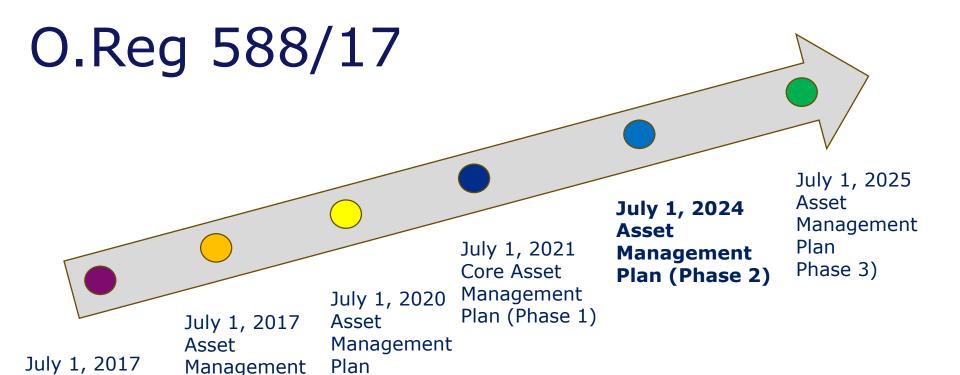


Importance of the AM Plan

- Protect and enhance the quality of life in Guelph by ensuring the best possible decisions for our assets
- Support evidence-based business cases for budgets and long-term financial forecasting
- Drive longer term thinking and planning
- Support financial sustainability







Phase 1 (core assets) & Phase 2 (all assets)

- Measure current levels of service (LOS)
- Understand cost to sustain current LOS

Phase 3 (all assets)

- Set proposed LOS
- Understand cost to achieve proposed LOS
- Financial strategy to fund proposed LOS

Plan

Strategic Asset

Management

Policy



Maturing in AM



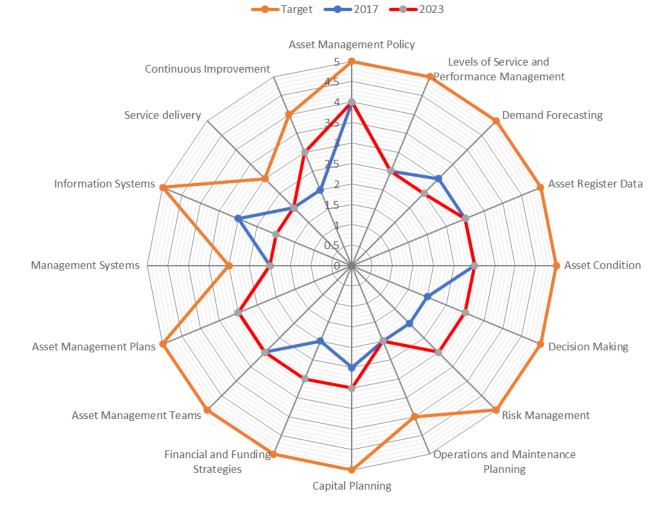
ASSET MANAGEMENT MATURITY

5. ASSET MANAGEMENT IS AN INTEGRAL PART OF EVERYTHING WE DO

L	4. WE ARE ON THE ALERT FOR AM OPPORTUNITIES AND RISKS THAT MIGHT EMERGE
V E L S	3. WE HAVE SYSTEMS IN PLACE TO MANAGE ASSET MANAGEMENT
	2. WE DO SOMETING WHEN WE HAVE AN INCIDENT
	1. WHY WASTE OUR TIME ON ASSET MANAGEMENT?



Asset Management Maturity





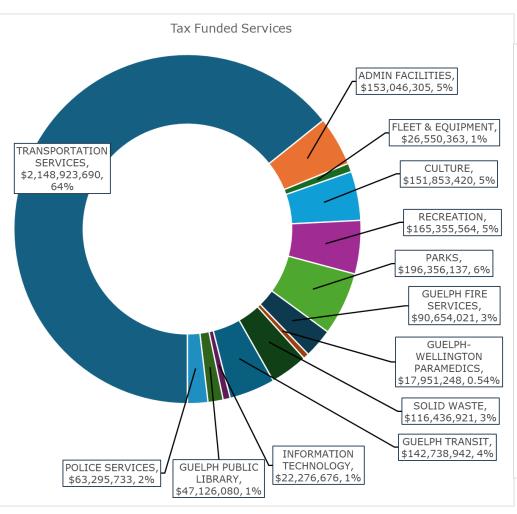
Climate Change

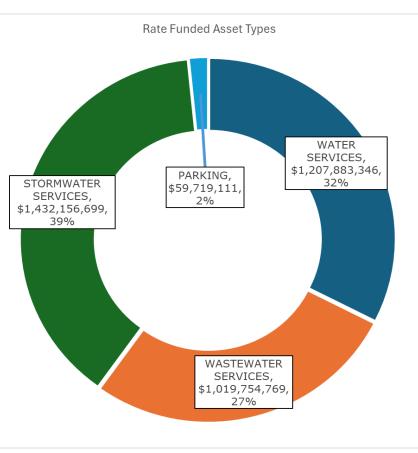
Symbol	Strategic Goal
Ť	Environment and Health Sustain environmental health, biodiversity, and individual well-being
	Infrastructure Prepare for the future with resilient built and natural infrastructure, while protecting existing resources
To the second second	Economy Strengthen economic prosperity by reducing the risk of economic loss; focus on adaptation actions that are fiscally responsible and achieve measurable long-term benefits
	Safety Reduce risk, strengthen our community's emergency preparedness and disaster response
	Equity Ensure climate adaptation solutions cover all protected grounds under the Ontario Human Rights Code



Asset Portfolio

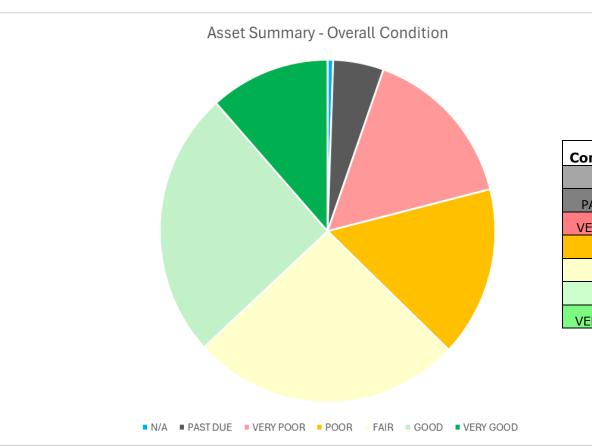
Total Replacement Value: \$7.05B







State of the Assets



Condition	% of Total	Replacement Value
N/A	1.06%	\$74,435,396
PAST DUE	5.48%	\$386,303,981
VERY POOR	15.33%	\$1,081,459,967
POOR	15.60%	\$1,100,381,588
FAIR	25.66%	\$1,809,911,124
GOOD	25.13%	\$1,772,428,005
VERY GOOD	11.25%	\$793,806,644



Asset Levels of Service

ensure the balance







LEVELS OF SERVICE

FUNDS



LOS defined simply:

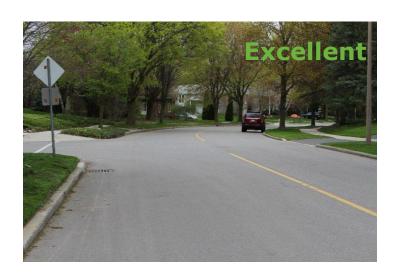
 Defines what you do, how you do it, when you do it, how you spend your staff time & money to provide what the residents want

Examples:

- The ability to drink clean water
- Residents want to travel safely to work on our roads that are in satisfactory, good or excellent condition
- Does the community have enough soccer fields?



LOS - Roads Example

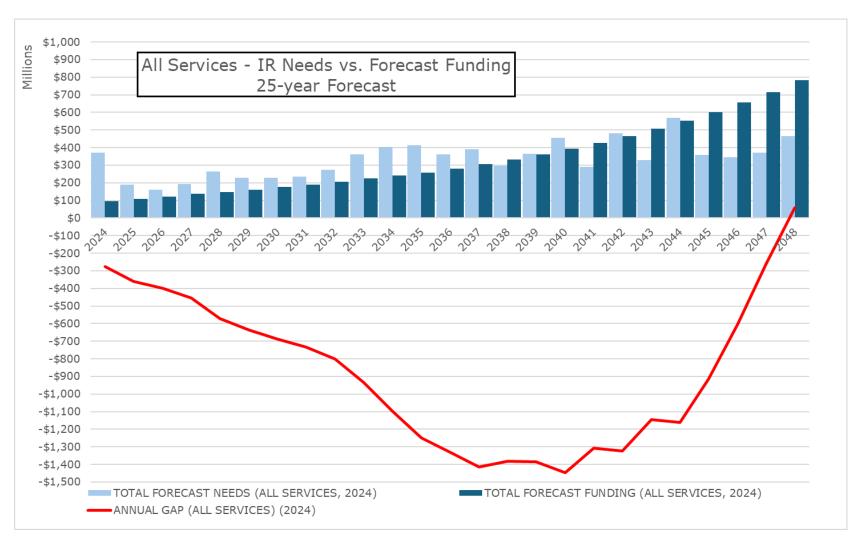








Financial Update & Sustainable Funding Analysis





Closing Remarks



Optimize and Embed Asset Management to increase maturity



Consider the findings from the AMP in upcoming financial deliberations this fall



Thank you!

Questions & Discussion

