

Attachment-1: 2019 Year-end Operating Variance Report

Department	Annual Budget 2019	Net Expenditures Dec 31, 2019 (\$)	Variance for Dec 31, 2019 (Favourable) / Unfavourable (\$)	Net Variance for Dec 31, 2019 (%)
MAYOR AND COUNCIL	\$ 1,128,860	\$1,098,548	\$(30,312)	(2.7%)
SUB-TOTAL MAYOR AND COUNCIL	\$1,128,860	\$1,098,548	\$(30,312)	(2.7%)
CAO ADMINISTRATION	\$ 689,925	\$621,402	\$(68,523)	(9.9%)
STRATEGY, INNOVATION & INTERGOVERNMENTAL SERVICES	\$ 873,770	\$899,711	\$ 25,941	3.0%
INTERNAL AUDIT	\$ 288,663	\$252,353	\$(36,310)	(12.6%)
CORPORATE COMMUNICATIONS	\$ 1,316,920	\$1,210,773	\$(106,147)	(8.1%)
SUB-TOTAL CAO	\$3,169,278	\$ 2,984,239	\$ (185,039)	(5.8%)
IDE ADMINISTRATION	\$ 193,530	\$176,676	\$(16,854)	(8.7%)
PLANNING BUILDING SERVICES	\$ 3,640,320	\$3,219,928	\$(420,392)	(11.5%)
FACILITIES & ENERGY MANAGEMENT	\$ 5,892,207	\$5,684,131	\$(208,076)	(3.5%)
ENGINEERING AND TRANSPORTATION SERVICES	\$ 3,402,821	\$3,148,177	\$(254,644)	(7.5%)
ENVIRONMENTAL SERVICES	\$ 13,064,880	\$11,805,998	\$(1,258,882)	(9.6%)
BUSINESS DEVELOPMENT & ENTERPRISE SERVICES	\$ 1,527,902	\$1,344,915	\$(182,987)	(12.0%)
SUB-TOTAL INFRASTRUCTURE, DEVELOPMENT AND ENTERPRISE	\$27,721,660	\$ 25,379,825	\$ (2,341,835)	(8.4%)
PS ADMINISTRATION	\$ 438,850	\$430,169	\$(8,681)	(2.0%)
PARKS & RECREATION SERVICES	\$ 13,969,492	\$13,497,292	\$(472,200)	(3.4%)
CULTURE, TOURISM & COMMUNITY INVESTMENT	\$ 6,531,282	\$6,732,978	\$201,696	3.1%
GUELPH TRANSIT	\$ 18,669,181	\$18,133,845	\$(535,336)	(2.9%)
OPERATIONS	\$ 15,378,954	\$15,528,856	\$149,902	1.0%
FIRE SERVICES	\$ 27,631,596	\$27,161,628	\$(469,968)	(1.7%)
GUELPH-WELLINGTON PARAMEDIC SERVICES	\$ 7,101,695	\$6,910,820	\$(190,875)	(2.7%)
SUB-TOTAL PUBLIC SERVICES	\$89,721,050	\$ 88,395,588	\$ (1,325,462)	(1.5%)

Department	Annual Budget 2019	Net Expenditures Dec 31, 2019 (\$)	Variance for Dec 31, 2019 (Favourable) / Unfavourable (\$)	Net Variance for Dec 31, 2019 (%)
CS ADMINISTRATION	\$ 328,500	\$324,012	\$(4,488)	(1.4%)
HUMAN RESOURCES	\$ 2,906,621	\$2,735,291	\$(171,330)	(5.9%)
INFORMATION TECHNOLOGY	\$ 3,408,910	\$3,148,667	\$(260,243)	(7.6%)
CITY CLERK'S OFFICE	\$ 1,704,450	\$1,548,804	\$(155,646)	(9.1%)
FINANCE	\$ 2,853,372	\$2,448,324	\$(405,048)	(14.2%)
LEGAL, REALTY & COURT SERVICES	\$ 1,581,300	\$2,293,717	\$712,417	45.1%
SUB-TOTAL CORPORATE SERVICES	\$12,783,153	\$ 12,498,815	\$ (284,338)	(2.2%)
TOTAL CITY DEPARTMENTS (excl. Financing)	\$ 134,524,001	\$130,357,015	\$(4,166,986)	(3.1%)
GENERAL EXPENDITURES	\$ 5,607,837	\$4,952,203	\$(655,634)	(11.7%)
GENERAL REVENUES	\$(256,512,596)	\$ (257,682,004)	\$(1,169,408)	(0.5%)
CAPITAL FINANCING	\$ 34,220,946	\$34,385,704	\$164,758	0.5%
GENERAL AND CAPITAL FINANCING	\$ (216,683,813)	\$(218,344,097)	\$ (1,660,284)	(0.8%)
TOTAL CITY DEPARTMENTS (incl. Financing)	\$(82,159,812)	\$ (88,082,082)	\$(5,922,270)	(7.2%)
GUELPH POLICE SERVICES	\$ 42,019,900	\$42,007,353	\$(12,547)	(0.0%)
GUELPH PUBLIC LIBRARY	\$ 9,363,062	\$9,344,359	\$(18,703)	(0.2%)
THE ELLIOTT COMMUNITY	\$ 1,553,634	\$1,553,634	\$-	0.0%
SUB-TOTAL LOCAL BOARDS	\$52,936,596	\$ 52,905,346	\$ (31,250)	(0.1%)
WDG PUBLIC HEALTH	\$ 3,946,400	\$3,946,353	\$(47)	(0.0%)
COUNTY OF WELLINGTON (SOCIAL SERVICES)	\$ 22,109,116	\$22,504,370	\$395,254	1.8%
SUB-TOTAL OUTSIDE BOARDS & AGENCIES	\$26,055,516	\$ 26,450,723	\$ 395,207	1.5%
GRANTS - SPECIAL PROJECTS	\$3,167,700	\$3,153,000	\$(14,700)	(0.5%)
Subtotal Grants, Local and Outside Boards & Agencies	\$82,159,812	\$82,509,069	\$349,257	0.4%

Department	Annual Budget 2019	Net Expenditures Dec 31, 2019 (\$)	Variance for Dec 31, 2019 (Favourable) / Unfavourable (\$)	Net Variance for Dec 31, 2019 (%)
TOTAL TAX SUPPORTED	\$ -	\$(5,478,013)	\$(5,478,013)	(2.2%)
WATER SERVICES	\$31,867,000	\$ (183,746)	\$(183,746)	(0.6%)
WASTEWATER SERVICES	\$33,448,838	\$(1,287,410)	\$(1,287,410)	(3.8%)
ONTARIO BUILDING CODE	\$3,545,000	\$(2,081,005)	\$(2,081,005)	(58.7%)
COURT SERVICES	\$3,957,400	\$ (157,608)	\$(157,608)	(3.9%)
STORMWATER SERVICES	\$6,889,000	\$ (340,673)	\$(340,673)	(4.9%)
TOTAL NON-TAX SUPPORTED	\$ 79,707,238	\$(4,050,442)	\$(4,050,442)	(5.1%)