

2025 Corporate Asset Management Plan and Levels of Service

Corporate Asset Management, Engineering &
Transportation Services, IDE

June 3rd, 2025

Agenda

- Background
 - Why the Plan is Important
 - What is Asset Management
- 2025 Asset Management Plan Recap
- Levels of Service
- Conclusion and Next Steps



What is Asset Management?

What is an Asset?

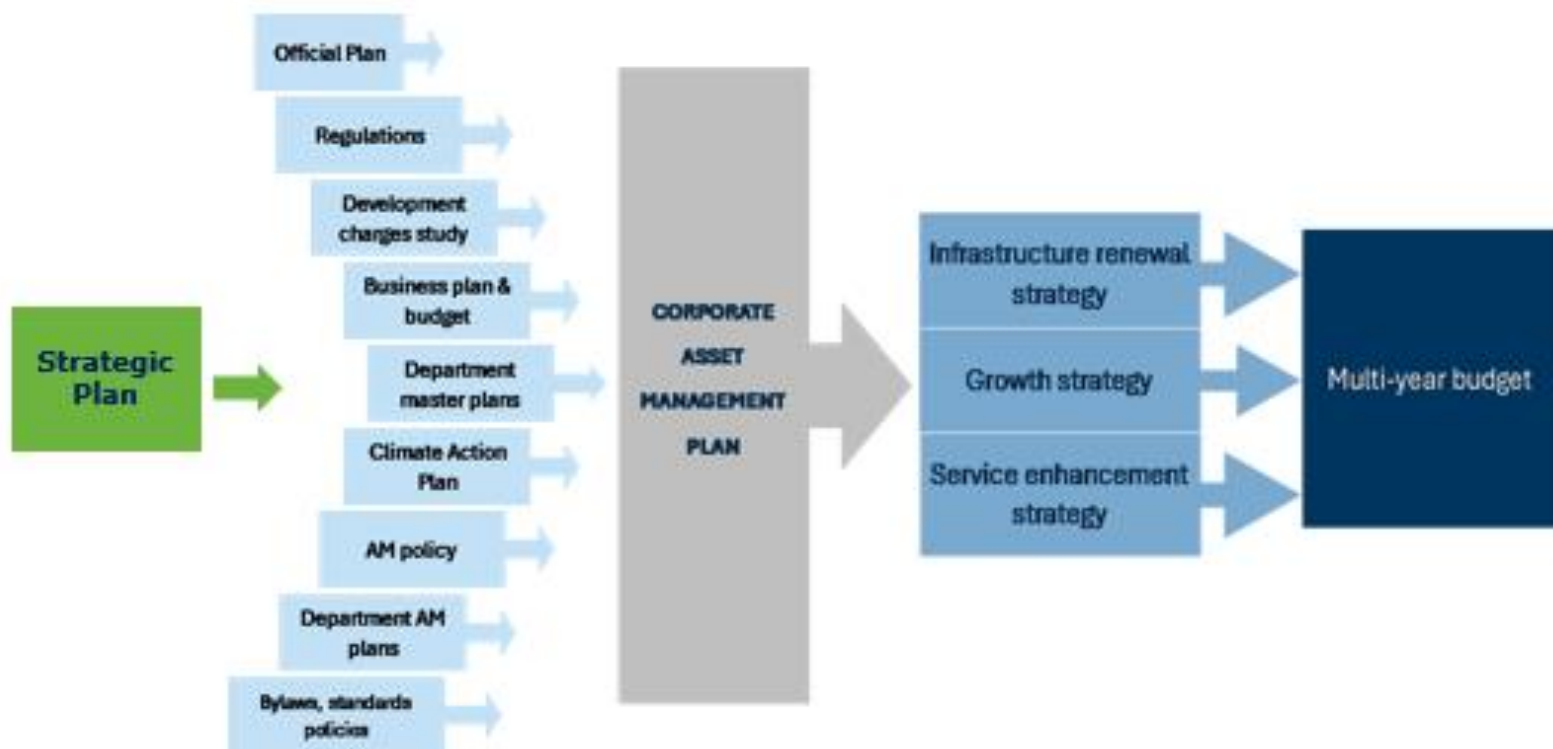
An asset can be anything that is tangible or intangible that the City is responsible for or uses.

Key Principles

The key principles of Asset Management are:

- Providing required levels of service
- Integrating asset management with corporate planning
- Informed decision making
- Accountability, responsibility & transparency
- Sustainability

Asset Management Position



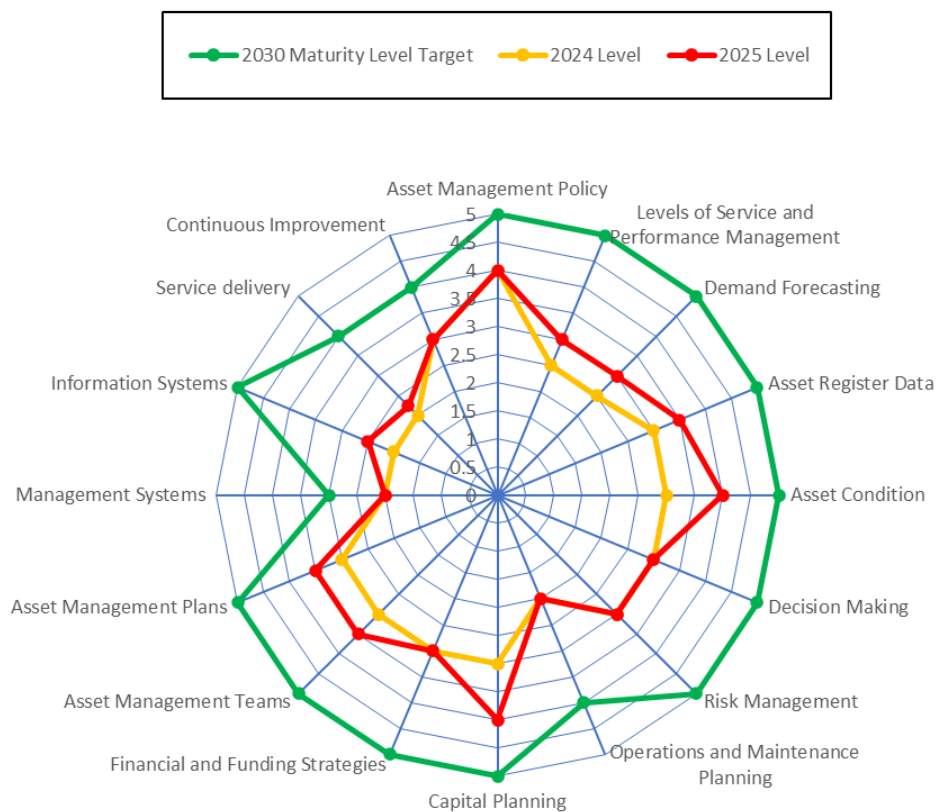
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What is an Asset Management Plan?

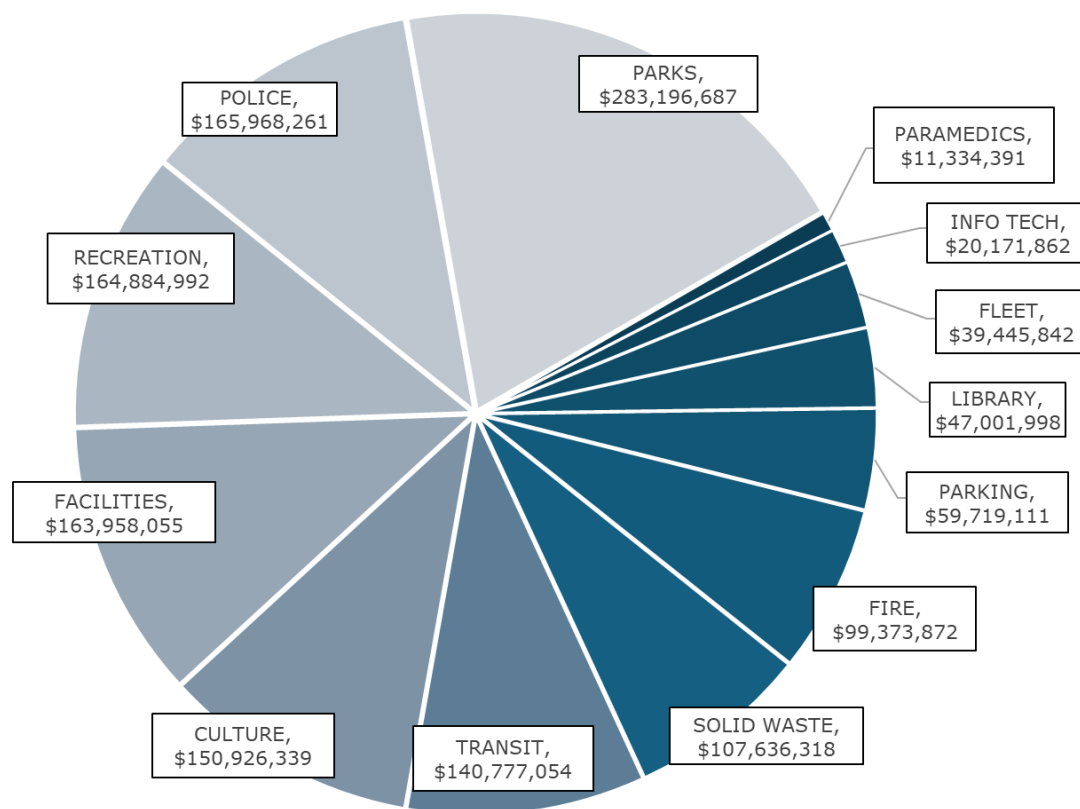
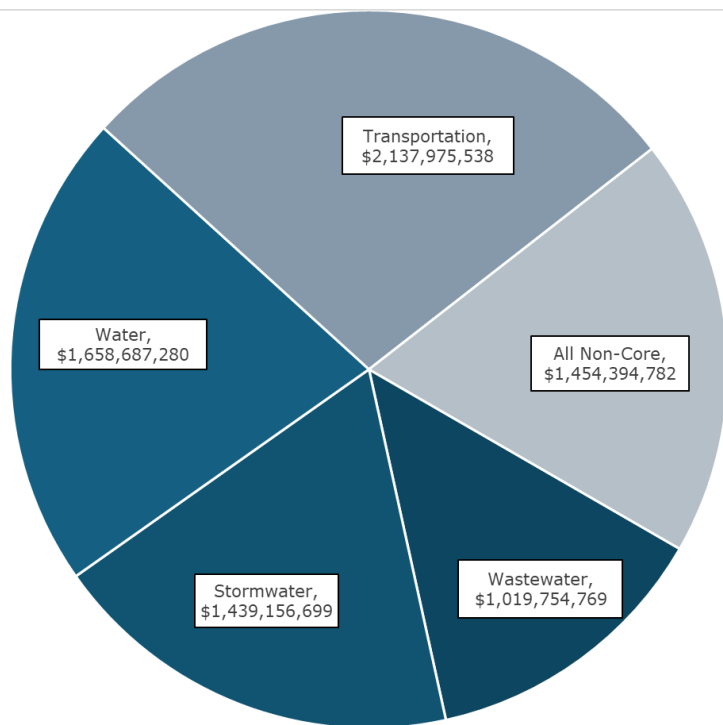


Asset Management Maturity

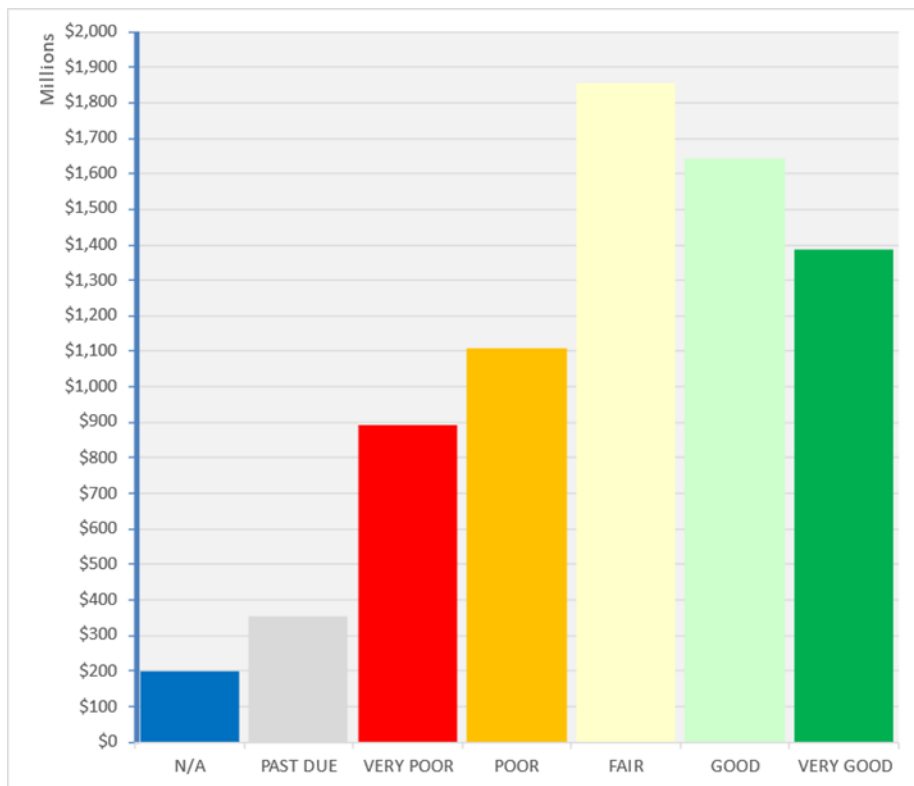


Total Value of the Core Assets

If the infrastructure assets that support City services were to be replaced today, it would cost \$7.7 billion, or \$50 thousand dollars per resident.



State of the Assets



Condition	Value	% of Total
Very Good	\$1,386,349,278	17.98%
Good	\$821,185,422	21.30%
Fair	\$1,852,819,840	24.03%
Poor	\$1,108,546,084	14.38%
Very Poor	\$894,257,029	11.60%
Past Due	\$355,079,454	4.61%
N/A	\$198,116,470	2.57%

* N/A – Not applicable, Undefined Condition Rating

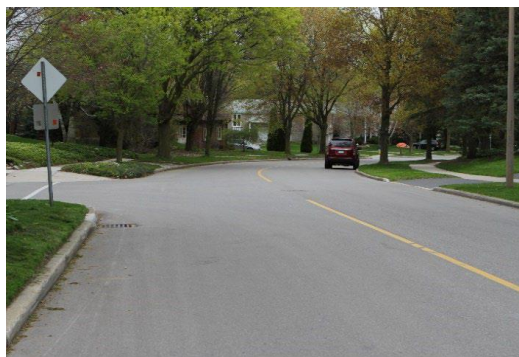
Levels of Service Defined



- Define the quality and extent of public services delivered by the City of Guelph
- Balancing Community Needs with Financial Constraints

LOS Example - Roads

Dark Green	100	Good	Routine and Preventative Maintenance
Light Green	85	Satisfactory	Minor Rehabilitation
Yellow	70	Fair	
Light Red	55	Poor	Major Rehabilitation
Medium Red	40	Very Poor	
Dark Red	25	Serious	Reconstruction
Dark Grey	10	Failed	
	0		



Excellent



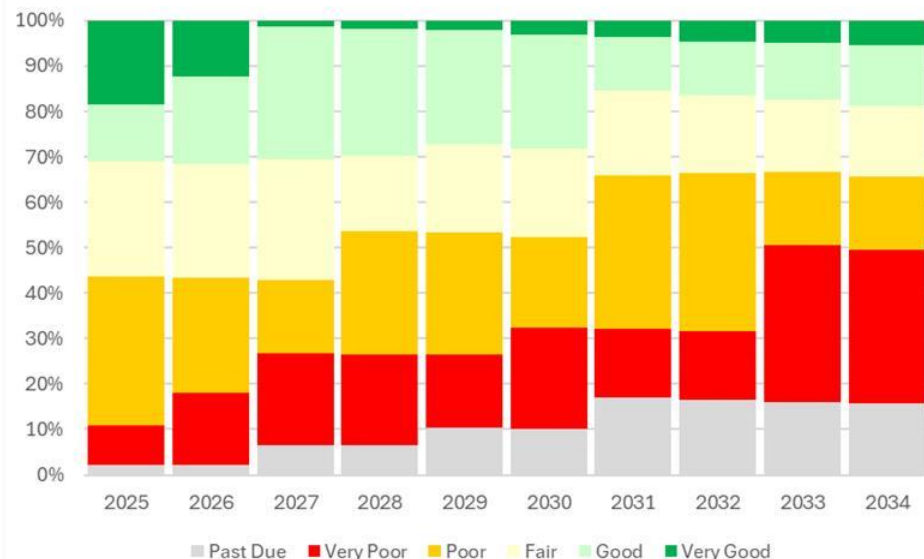
Fair



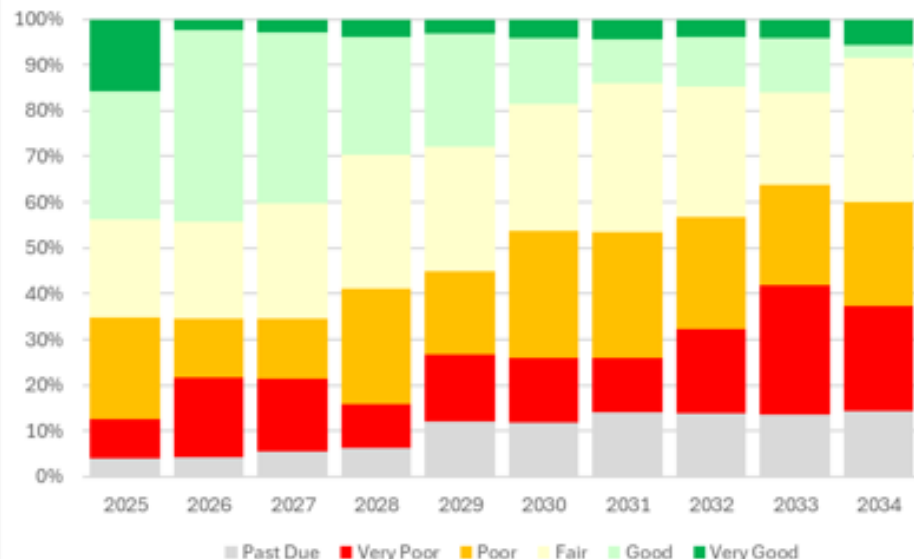
Very Poor

Roads Condition Forecast

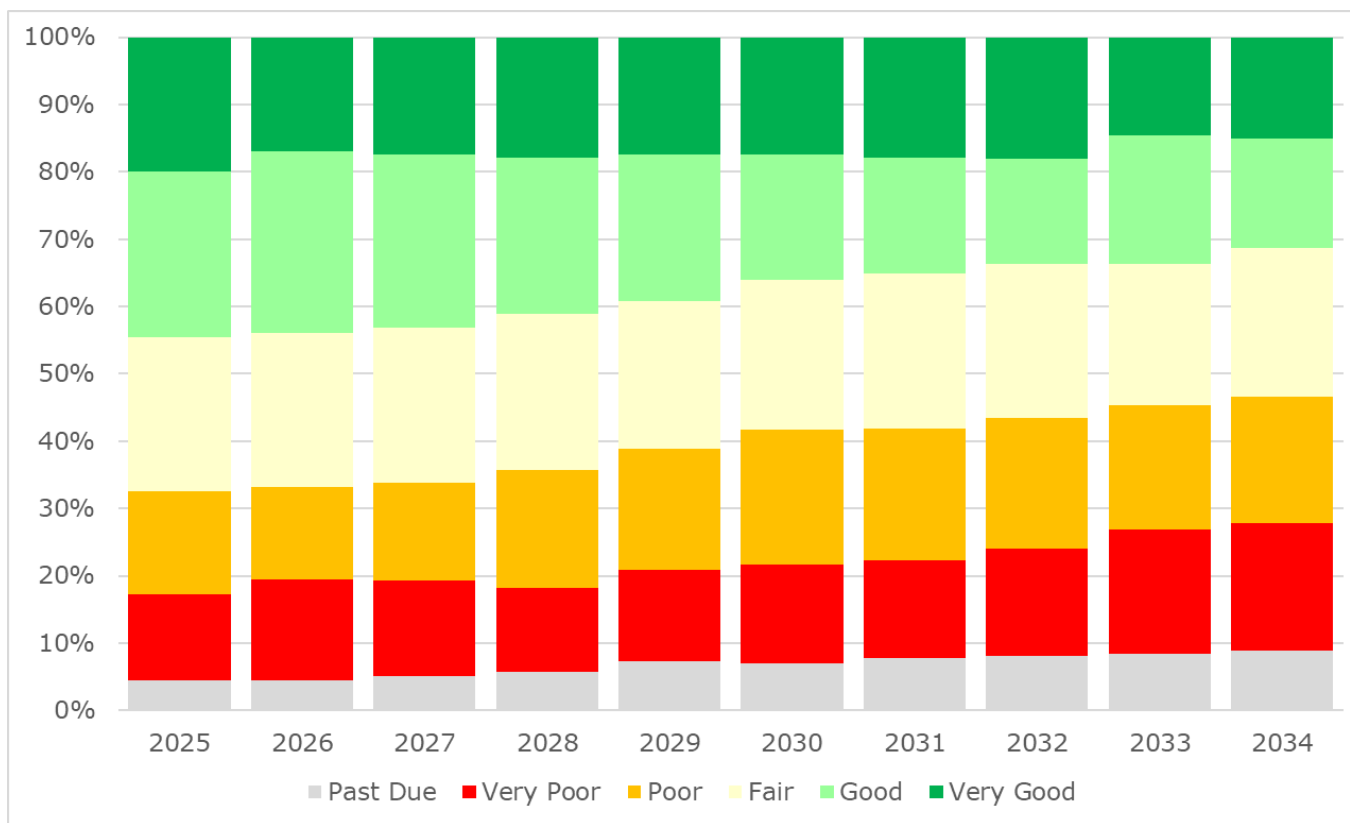
Roads - 2019 PCI



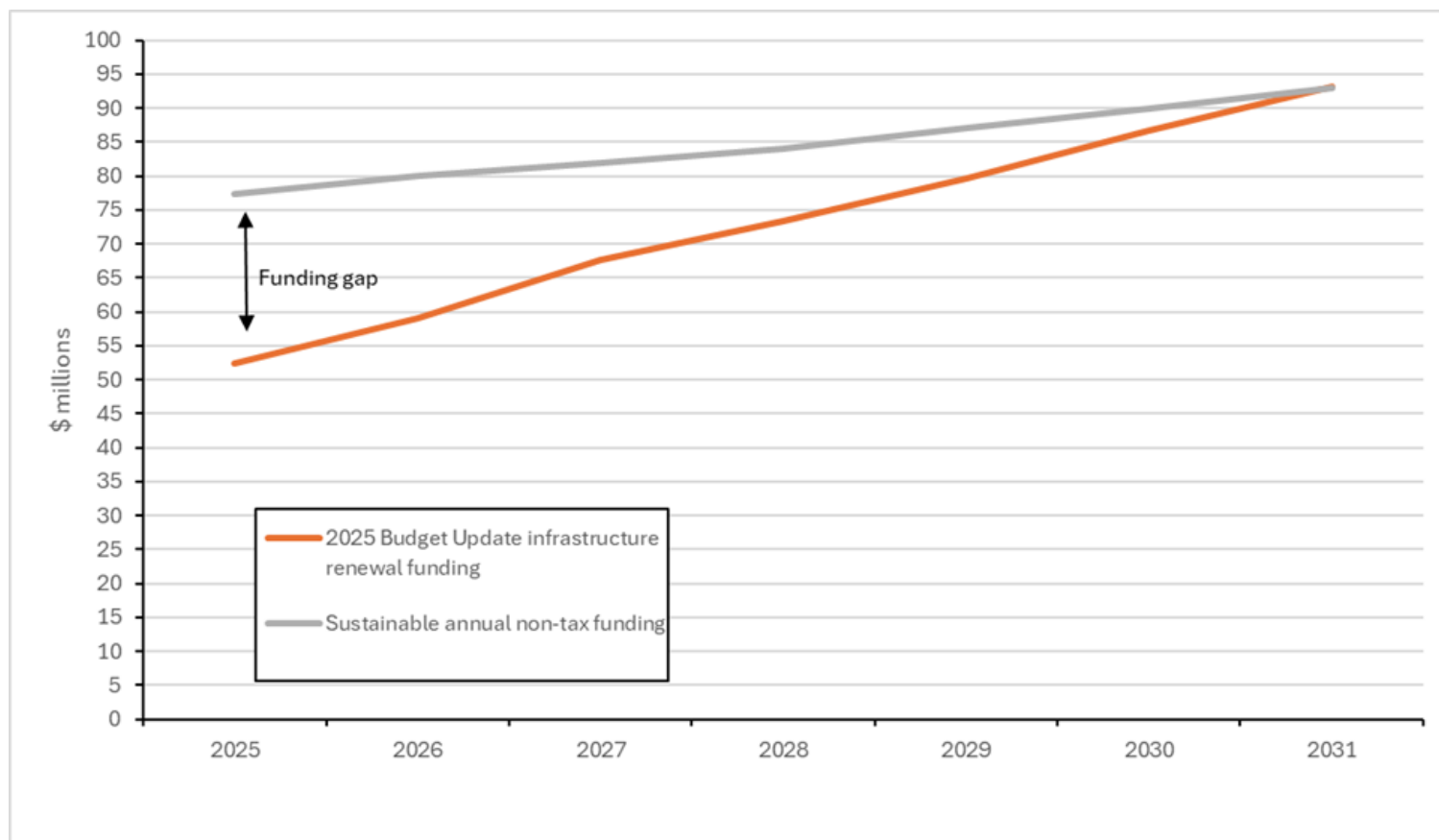
Roads - 2024 PCI



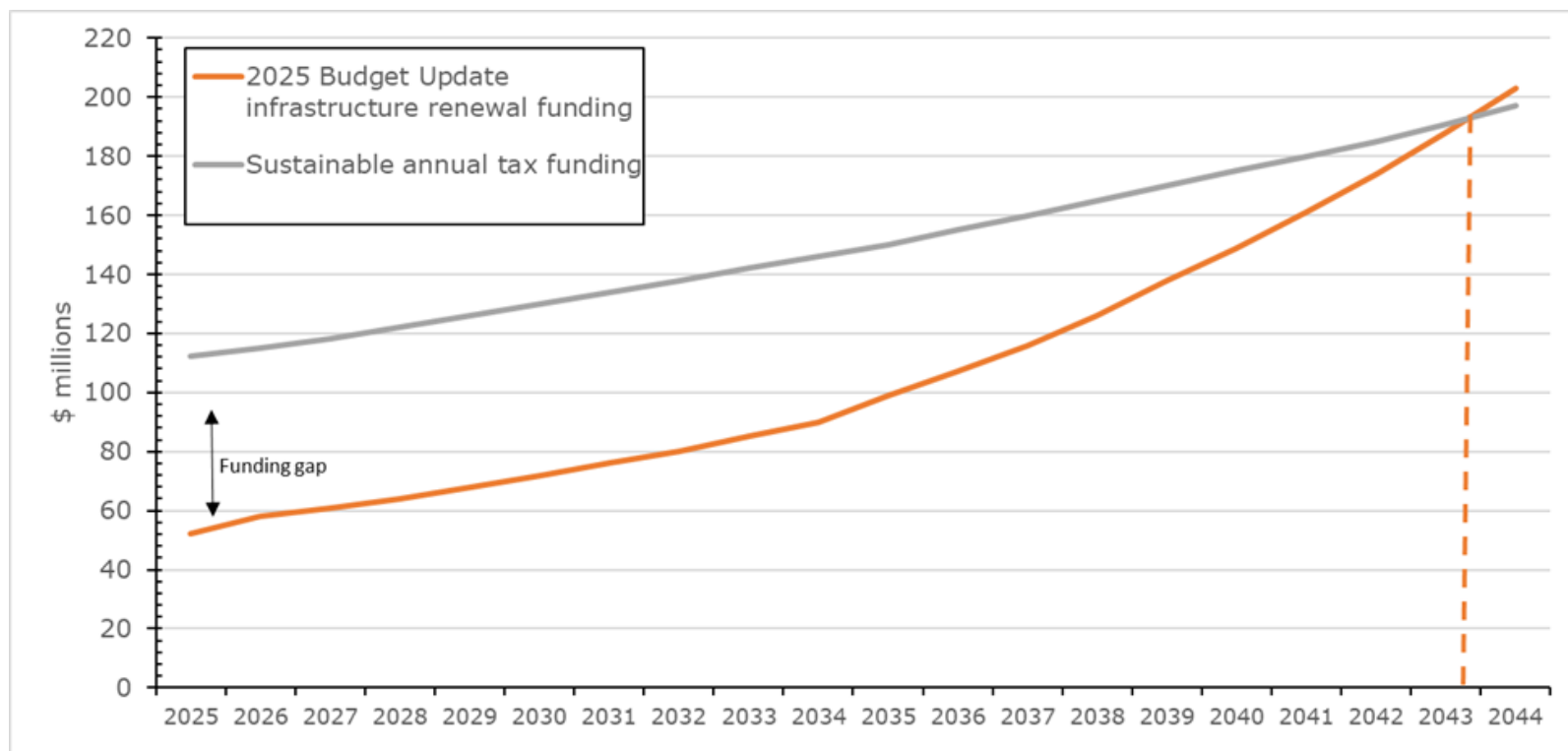
Target LOS – All City Assets



Forecast Analysis – Non-Tax Funded



Forecast Analysis – Tax Funded



Conclusion & Next Steps

- The City of Guelphs LOS Target = 10-Year Capital Forecast
 - Overtime, this means our target LOS are expected to decrease
 - The Target is to ensure the LOS do not decline further than what is forecast
- Need to keep investing and prioritizing our existing infrastructure
 - Our assets are aging, with an increased risk of failure
 - If the City continues reducing funding, the backlog continues to grow and sustainability will be pushed further out
- Continue maturing the AM Program

Thank you!

