

Reserve & Reserve Fund Name	Reserve and Resave Fund Identifier	2019 Opening Balance	Operating	Capital	Transfers	Development Charges Collections	Other	Interest Earned	Debenture Principle	Debenture Interest	2019 Ending Balance	Year-end Commitments	Surplus Allocation	Uncommitted Balance	% of Target
Reserve and Reserve Funds															
Tax Supported															
Reserves															
Corporate Contingency															
Library Operating Contingency	102	-	-	-	-	-	-	-	-	-	-	-	18,703	18,703	N/A
Police Operating Contingency	115	189,000	-	-	-	-	-	-	-	-	189,000	-	12,547	201,547	N/A
Compensation Contingency	131	5,532,858	(200,296)	-	-	-	-	-	-	-	5,332,562	(1,597,756)	-	3,734,806	75%
Tax Operating Contingency	180	7,728,289	(720,847)	(11,067)	-	-	-	-	-	-	6,996,375	(667,643)	3,696,763	10,025,495	71%
Legal and Insurance Contingency	193	2,723,225	138,038	-	-	-	-	-	-	-	2,861,263	-	-	2,861,263	178%
Environment and Utility Contingency	198	2,882,196	-	-	-	-	-	-	-	-	2,882,196	-	650,000	3,532,196	85%
Social Housing Contingency	208	1,574,136	-	-	-	-	-	-	-	-	1,574,136	(940,835)	-	633,301	N/A
Total Corporate Contingency		20,629,704	(783,105)	(11,067)	-	-	-	-	-	-	19,835,532	(3,206,235)	4,378,013	21,007,310	
Program Specific															
Accumulated Sick Leave (Fire)	100	6,324,088	266,836	-	-	-	-	-	-	-	6,590,924	-	-	6,590,924	118%
Accumulated Sick Leave (Police)	101	4,005,334	(24,783)	-	-	-	-	-	-	-	3,980,551	-	-	3,980,551	95%
Election Costs	195	200,156	122,225	-	-	-	-	-	-	-	322,381	-	-	322,381	53%
WSIB	330	3,313,186	113,656	-	-	-	-	-	-	-	3,426,842	-	-	3,426,842	131%
Paramedic Retirement	338	1,445,940	(42,657)	-	-	-	-	-	-	-	1,403,283	-	-	1,403,283	148%
Westminster Woods	345	35,000	-	-	-	-	-	-	-	-	35,000	-	-	35,000	100%
Total Program Specific		15,323,704	435,277	-	-	-	-	-	-	-	15,758,981	-	-	15,758,981	
Strategic															
Affordable Housing	119	971,467	330,000	-	(5,771)	-	-	-	-	-	1,295,696	(1,288,000)	-	7,696	N/A
Redevelopment Incentives	122	8,386,520	364,389	-	-	-	-	-	-	-	8,750,909	(8,783,609)	-	(32,700)	99%
Strategic Initiatives	179	488,022	64,476	-	-	-	-	-	-	-	552,498	(636,796)	-	(84,298)	N/A
Downtown Improvements	194	507,000	37,127	-	-	-	-	-	-	-	544,127	-	-	544,127	N/A
Industrial Land	332	(14,278,737)	1,844,490	(112,805)	-	-	-	(328,616)	-	-	(12,875,668)	(873,068)	-	(13,748,736)	N/A
Greenhouse Gas	352	258,941	-	(121)	-	-	-	-	-	-	258,820	(312,444)	-	(53,624)	N/A
Total Strategic		(3,666,787)	2,640,482	(112,926)	(5,771)	-	-	(328,616)	-	-	(1,473,618)	(11,893,917)	-	(13,367,535)	
Total Reserves		32,286,621	2,292,654	(123,993)	(5,771)	-	-	(328,616)	-	-	34,120,895	(15,100,152)	4,378,013	23,398,756	
Reserve Funds															
Program Specific															
Museum Donations	135	126,101	-	-	-	-	-	3,089	-	-	129,190	-	-	129,190	N/A
Library Bequests	138	523,984	353,913	-	-	-	-	17,173	-	-	895,070	-	-	895,070	N/A
Library Capital	157	835,618	-	(402,542)	-	-	-	15,542	-	-	448,618	(651,910)	-	(203,292)	N/A
Police Capital	158	2,599,013	-	(128,172)	-	-	-	62,106	-	-	2,532,947	(3,205,363)	-	(672,416)	N/A
Sleeman Naming Rights	162	33,142	56,510	(60,000)	-	-	-	769	-	-	30,421	-	-	30,421	N/A
Sleeman Ticket Surcharge	189	38,906	38,272	(16,114)	-	-	-	1,225	-	-	62,289	(302)	-	61,987	N/A
Community Investment	205	91,233	1,316,960	-	-	-	-	18,368	-	-	1,426,561	(600,000)	-	826,561	N/A
Rental Property	206	642,382	88,040	-	-	-	1,500	16,835	-	-	748,757	-	-	748,757	N/A
River Run Ticket Surcharge	340	240,642	71,125	7,813	-	-	-	6,863	-	-	326,443	(19,018)	-	307,425	N/A
Ontario Municipal Commuter Cycling	350	562,008	-	(531,922)	-	-	-	7,253	-	-	37,339	-	-	37,339	N/A
Public Art	356	76,179	-	(15,359)	-	-	-	1,678	-	-	62,498	(12,371)	-	50,127	N/A
Paramedic Provincial Capital	360	-86,387	527,628	(437,781)	-	-	-	1,101	-	-	177,335	(275,069)	-	(97,734)	N/A
Total Program Specific		5,855,595	2,452,448	(1,584,077)	-	-	1,500	152,002	-	-	6,877,468	(4,764,033)	-	2,113,435	
Corporate Cap															
Infrastructure Renewal Capital	150	24,565,148	31,317,417	(9,727,980)	(4,432,085)	-	-	721,867	(5,793,436)	(1,566,297)	35,084,634	(20,889,846)	600,000	14,794,788	51%
Contaminated Sites Capital	155	2,164,521	2,500,000	(898,153)	1,000,000	-	-	84,903	-	-	4,851,271	(3,612,685)	-	1,238,586	46%
Growth Capital	156	1,620,238	4,599,682	(769,606)	(2,526,527)	-	-	54,276	(593,836)	(27,316)	2,356,911	(2,130,745)	-	226,166	8%
City Building Capital	159	(156,098)	9,437,947	(2,514,011)	(100,000)	-	-	53,423	(1,494,083)	(148,757)	5,078,420	(4,338,278)	-	740,142	11%
Efficiency, Innovation and Opportunity Fund	351	7,647,969	409,050	(1,453,874)	-	-	-	174,576	-	-	6,777,721	(1,283,783)	-	5,493,938	110%
100 Renewable Energy	355	-	1,201,243	-	-	-	-	14,715	-	-	1,215,958	(609,000)	500,000	1,106,958	N/A
Total Corporate Cap		35,841,778	49,465,339	(15,363,624)	(6,058,612)	-	-	1,103,760	(7,881,355)	(1,742,371)	55,364,915	(32,864,337)	1,100,000	23,600,578	
Total Reserve Funds		41,697,373	51,917,787	(16,947,701)	(6,058,612)	-	1,500	1,255,762	(7,881,355)	(1,742,371)	62,242,383	(37,628,370)	1,100,000	25,714,013	
Total Tax Supported		73,983,994	54,210,441	(17,071,694)	(6,064,383)	-	1,500	927,146	(7,881,355)	(1,742,371)	96,363,278	(52,728,522)	5,478,013	49,112,769	

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Non-tax Supported															
Reserves															
Program Specific															
Water Operating Contingency	181	3,897,285	(500,000)	-	(1,667,285)	-	-	-	-	-	1,730,000	-	-	1,730,000	99%
Wastewater Operating Contingency	182	4,733,839	-	-	(2,813,839)	-	-	-	-	-	1,920,000	-	-	1,920,000	97%
Court Operating Contingency	211	573,076	-	-	-	-	-	-	-	-	573,076	-	157,608	730,684	181%
Stormwater Operating Contingency	359	421,900	-	-	-	-	-	-	-	-	421,900	-	-	421,900	165%
Total Program Specific		9,626,100	(500,000)	-	(4,481,124)	-	-	-	-	-	4,644,976	-	157,608	4,802,584	
Total Reserves		9,626,100	(500,000)	-	(4,481,124)	-	-	-	-	-	4,644,976	-	157,608	4,802,584	
Reserve Funds															
Program Specific															
Courts Capital	120	1,146,205	441,300	(29,668)	(673)	-	-	28,252	(205,426)	(191,650)	1,188,340	(23,769)	-	1,164,571	N/A
Parking Capital	151	-	898,207	(3,768,370)	4,348,544	-	-	18,110	-	-	1,496,491	(863,716)	-	632,775	35%
Water Capital	152	45,075,657	14,287,405	(14,358,990)	(98,754)	-	-	1,102,267	-	-	46,007,585	(24,491,315)	183,746	21,700,016	163%
Wastewater Capital	153	80,629,166	14,680,000	(12,309,223)	1,201,046	-	-	2,019,169	-	-	86,220,158	(26,281,187)	1,287,410	61,226,381	253%
Stormwater Capital	165	4,597,014	4,589,600	(2,428,416)	(33,605)	-	-	137,345	(99,819)	(9,977)	6,752,142	(6,217,384)	340,673	875,431	12%
Total Program Specific		131,448,042	34,896,513	(32,894,667)	5,416,558	-	-	3,305,143	(305,245)	(201,627)	141,664,716	(57,877,371)	1,811,829	85,599,174	
Total Reserve Funds		131,448,042	34,896,513	(32,894,667)	5,416,558	-	-	3,305,143	(305,245)	(201,627)	141,664,716	(57,877,371)	1,811,829	85,599,174	
Total Non-tax Supported		141,074,142	34,396,513	(32,894,667)	935,434	-	-	3,305,143	(305,245)	(201,627)	146,309,692	(57,877,371)	1,969,437	90,401,758	
Obligatory															
Reserve Funds															
Corporate															
Building Services OBC Contingency	188	2,255,829	(195,000)	44,429	-	-	-	53,423	-	-	2,158,681	(15,679)	2,081,004	4,224,006	120%
Parkland Dedication	300	5,137,525	-	-	-	-	1,320,288	142,043	-	-	6,599,856	-	-	6,599,856	N/A
Downtown Parkland Dedication	301	(917,142)	221,000	-	-	-	13,400	(19,599)	-	-	(702,341)	-	-	(702,341)	0%
Provincial Dedicated Gas Tax	342	2,357,208	771,887	(3,368,271)	-	-	-	25,946	-	-	(213,230)	(940,718)	-	(1,153,948)	N/A
Federal Gas Tax	343	9,179,020	15,892,398	(8,015,051)	-	-	-	321,383	-	-	17,377,750	(7,658,619)	-	9,719,131	N/A
Total Corporate		18,012,440	16,690,285	(11,338,893)	-	-	1,333,688	523,196	-	-	25,220,716	(8,615,016)	2,081,004	18,686,704	
Development Charge															
DC Water	311	30,731,665	-	(6,703,043)	1,268,162	8,860,841	-	803,415	-	(33,540)	34,927,500	(16,254,004)	-	18,673,496	N/A
DC Wastewater	312	24,918,465	-	(1,518,477)	1,114,562	7,100,682	-	700,369	-	(30,826)	32,284,775	(8,511,712)	-	23,773,063	N/A
DC Stormwater	313	(1,378,051)	-	(5,995)	33,661	175,231	-	(31,277)	-	-	(1,206,431)	(746,919)	-	(1,953,350)	N/A
DC Highway	314	(13,360,092)	-	(2,621,981)	945,322	4,928,965	-	96,097	-	(326,660)	(10,338,349)	(3,914,983)	-	(14,253,332)	N/A
DC Fire Services	315	(1,200,725)	-	(13,644)	53,675	366,177	-	(23,169)	-	(5,008)	(822,694)	(10,768)	-	(833,462)	N/A
DC Library Services	316	3,620,267	-	(172,326)	90,484	531,739	-	94,208	-	-	4,164,372	(252,027)	-	3,912,345	N/A
DC Transit Services	317	1,254,009	-	(43,465)	378,726	1,796,194	-	56,834	-	-	3,442,298	(2,004,255)	-	1,438,043	N/A
DC Administration	318	(95,541)	-	(712,183)	114,322	635,940	-	(1,874)	-	-	(59,336)	(2,071,070)	-	(2,130,406)	N/A
DC Indoor Recreation	319	15,706,673	-	(25,878)	415,222	2,465,904	-	419,790	-	-	18,981,711	(2,131,539)	-	16,850,172	N/A
DC Outdoor Recreation	320	4,592,221	-	(1,698,195)	339,601	2,313,986	-	124,213	-	-	5,671,826	(1,899,786)	-	3,772,040	N/A
DC Parking Services	323	2,341,213	(41,341)	(5,371,772)	183,716	1,123,209	-	62,184	-	-	(1,702,791)	(147,377)	-	(1,850,168)	N/A
DC Police Services	324	(13,634,527)	(62,011)	(2,348,841)	101,907	623,758	-	(90,188)	-	(158,486)	(15,568,388)	(728,073)	-	(16,296,461)	N/A
DC Paramedic Services	325	(1,383,980)	-	(3,565)	15,087	73,277	-	(32,869)	-	-	(1,332,050)	(40,635)	-	(1,372,685)	N/A
DC Court Services	326	(68,144)	-	-	678	4,738	-	86,781	-	-	24,053	-	-	24,053	N/A
DC Public Health Services	327	(5,671,335)	-	-	23,332	121,381	-	(76,920)	-	(31,485)	(5,635,027)	-	-	(5,635,027)	N/A
DC Waste Diversion Services	328	-	-	(94,845)	50,493	212,841	-	2,064	-	-	170,553	(933,555)	-	(763,002)	N/A
Total Development Charge		46,372,118	(103,352)	(21,334,210)	5,128,950	31,334,863	-	2,189,658	-	(586,005)	63,002,022	(39,646,703)	-	23,355,319	
Total Reserve Funds		64,384,558	16,586,933	(32,673,103)	5,128,950	31,334,863	1,333,688	2,712,854	-	(586,005)	88,222,738	(48,261,719)	2,081,004	42,042,023	
Total Obligatory		64,384,558	16,586,933	(32,673,103)	5,128,950	31,334,863	1,333,688	2,712,854	-	(586,005)	88,222,738	(48,261,719)	2,081,004	42,042,023	
Total Reserve and Reserve Funds		279,442,694	105,193,887	(82,639,464)	-	31,334,863	1,335,188	6,945,143	(8,186,600)	(2,530,003)	330,895,707	(158,867,612)	9,528,454	181,556,550	