

# Information Report

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Service Area	Infrastructure, Development and Enterprise Services
Date	Friday, July 24, 2020
Subject	<b>Tier 1 Project Portfolio Q2 2020 Status Update</b>

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## Executive Summary

### Purpose of Report

To provide the quarterly status update of the Tier 1 Project Portfolio to Council. These reports are posted on their respective project pages on [guelph.ca](http://guelph.ca).

### Key Findings

In Q2, 2020, the City had the following active Tier 1 projects:

- Guelph Police Service Headquarters renovation;
- South End Community Centre design;
- Wilson Street reconstruction and Market Square Parkade;
- Baker District Redevelopment (master planning phase) and Guelph Central Branch Library;
- Transportation Master Plan; and
- Canada's Smart Cities Challenge: Our Food Future.

Status dashboards for these Tier 1 projects are attached. The scope, budget and schedule represent their status as of June 30, 2020. A brief update of each project is provided within this report.

The following Tier 1 projects were in the initiation and planning stage during Q2, 2020 and updates for these projects will be provided as they move into development:

- Wyndham Street North / St. George's Square reconstruction;
- Electric Vehicle Transit.

### Financial Implications

There are no direct implications from this report, the purpose of this report is to ensure financial transparency and accountability for these significant and complex projects. The timely and consistent reporting on these and future projects assists in keeping both Council and the public informed regarding the financial status of projects that represent a significant investment in the City.

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# Report

## Details

### Current Tier 1 Projects

The currently active Tier 1 projects are:

- Guelph Police Service Headquarters renovation;
- South End Community Centre design;
- Wilson Street reconstruction and Market Square Parkade Project;
- Baker District redevelopment (master planning phase) and Guelph Central Branch Library;
- Transportation Master Plan; and
- Canada's Smart Cities Challenge: Our Food Future.

Highlights for each of these projects are summarized below. More comprehensive updates are available in the attached status dashboards. The scope, budget and schedule represent status as of June 30, 2020.

#### **1. Guelph Police Services Headquarters renovation**

At the end of June, 99 per cent of the budget has been spent, and committed costs could put spending over budget by an estimated three per cent. The City of Guelph notified the general contractor of the Guelph Police Services Headquarters renovation project, that it is ending the general contractor's involvement with the project. City staff are working with the project consultant and bonding company to complete the balance of work per the existing contract. Through this process, staff will continue to mitigate costs where possible and recover costs where appropriate while ensuring the expected outcome is achieved. More information about this project is available at [guelph.ca/gpsreno](https://guelph.ca/gpsreno).

#### **2. South End Community Centre Design**

The design modifications of the community centre are being continued to accommodate net-zero carbon building requirements. The project capital cost estimate and the project budget will be presented to Council in fall 2020; the presentation date was rescheduled because of the COVID-19 pandemic. The design is expected to be finalized in Q4 2020. More information about this project is available at [guelph.ca/living/recreation/rec-facilities/south-end-recreation-centre](https://guelph.ca/living/recreation/rec-facilities/south-end-recreation-centre).

#### **3. Wilson Street Reconstruction and Parkade Project**

The Market Parkade was open to the public for parking on October 22, 2019. The contractor has been rectifying items identified in the deficiency list. The contractor plans to address final deficiencies in Q3 2020. Delays of this work were caused by general slowdown in construction due to COVID-19. More information about this project is available at [guelph.ca/living/construction-projects/wilson-street-reconstruction-and-parkade/](https://guelph.ca/living/construction-projects/wilson-street-reconstruction-and-parkade/).

#### **4. Baker District redevelopment including Guelph Central Branch Library**

The Baker District redevelopment project continues to move forward. The public components of the development include a new library, an urban square and parking; private components include residential towers, institutional space and more parking. The library schematic design, Baker District Urban Design Master Plan, terms of the business agreement and results of the completed public engagement will be presented to Council in Q4 2020. Due to the COVID-19 pandemic the public engagement that was scheduled for March was conducted virtually in June and July. More information about this project is available at [guelph.ca/bakerdistrict](http://guelph.ca/bakerdistrict).

## **5. Transportation Master Plan**

A revised engagement strategy is being developed to respond to changes caused by the COVID-19 pandemic. Engagement activities are expected to begin by October 2020 instead of late June as originally scheduled. The City's COVID-19 pandemic response redirected some staff resources and further contributed to internal delays on the project, such as longer review times. The Steering Committee approved a revised schedule in April 2020 that postpones the preferred alternative report to council to Q1 2021, and the final report to Q2 2021. These two council reports were previously scheduled for October 2020 and January 2021. More information about this project is available at [guelph.ca/tmp](http://guelph.ca/tmp).

## **6. Canada's Smart Cities Challenge: Our Food Future**

On March 23, 2020 Council approved the recommendations that were presented to the Committee of the Whole on March 2, 2020. The recommendations included the governance structure of the Our Food Future initiative and the appointment of the Mayor as member of City/County Advisory Board of Management. The first meeting of the City/County Advisory Board of Management was held on May 7, 2020.

On May 11, 2020, senior administrative staff delivered a presentation to Council detailing the City's response to the COVID-19 pandemic. This presentation highlighted the City's shift from response to preparing for recovery. The report focused on the work underway to advance Guelph's economic and social recovery, along with the City's own plans for organizational recovery. Among the economic and social initiatives highlighted was [Grow Back Better](http://Grow Back Better), which refocuses \$1.6 million of the Smart Cities funding over the next 18 months to support recovery efforts that align with the Our Food Future initiative. More information on this initiative is available at [foodfuture.ca](http://foodfuture.ca).

### **Planned Tier 1 projects:**

The following Tier 1 projects are currently in the initiation and planning stage. Updates for these new projects will be provided as they move into development.

- Wyndham Street North / St. George's Square reconstruction;
- Electric Vehicle Transit.

### **1. Wyndham Street North / St. George's Square reconstruction**

In Q1 2020 the Engineering and Transportation Services team started outlining the scope and structure of the downtown renewal program, which will include reconstruction of Wyndham Street North and St. George's Square. Due to the COVID-19 pandemic, the work continues to be paused and will restart as soon as possible.

## **2. Electric Vehicle Transit**

In Q2 2020 the Facilities and Energy Management Team, in cooperation with Guelph Transit and Fleet Services, started outlining the scope and structure of the Electric Vehicle Transit Program, which is proposed to include a new Guelph Transit electric bus facility and the conversion of the bus fleet from diesel to electric. Staff are preparing to bring a report to Council in fall 2020.

### **COVID-19 Implications (all Tier 1 projects)**

City staff has been working through the implications of the COVID-19 pandemic. Impacts to some Tier 1 project schedules are reflected in the respective project summaries. Subsequent reports will identify new developments and associated mitigation strategies, where necessary.

### **Financial Implications**

There are no direct implications from this report, the purpose of this report is to ensure financial transparency and accountability for these significant and complex projects. The timely and consistent reporting on these and future projects assists in keeping both Council and the public informed regarding the financial status of projects that represent a significant investment in the City.

### **Consultations**

Staff from the following divisions were consulted for this report: Corporate Communications; Engineering and Transportation Services; Facilities and Energy Management; Business Development and Enterprise; Guelph Innovation District Office; Strategy, Innovation, and Intergovernmental Services; Information Technology; and Finance.

### **Strategic Plan Alignment**

#### **Priority**

Working together for our future

#### **Direction**

Improve communication and delivery

#### **Alignment**

The information contained in this report, relating to current and planned Tier 1 projects, align with the City's Working together for our future strategic priority through improving communications to keep the Guelph community updated on the progress of key City's projects in a consistent and transparent manner.

### **Attachments**

Attachment-1 Tier 1 Project Portfolio Dashboard – Q2-2020

Attachment-2 Guelph Police Service Headquarters Renovation Project – Q2-2020

Attachment-3 South End Community Centre Project – Q2-2020

Attachment-4 Wilson Street Reconstruction and Market Square Parkade Project Q2-2020

Attachment-5 Baker District Redevelopment including Guelph Main Branch Library Project – Q2-2020

Attachment-6 Transportation Master Plan – Q2-2020

Attachment-7 Canada's Smart Cities Challenge – Q2-2020

### **Departmental Approval**

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